



FY 2022 - 2023

SANTA BARBARA COUNTY  
COMMUNITY CORRECTIONS PARTNERSHIP

# PUBLIC SAFETY REALIGNMENT PLAN

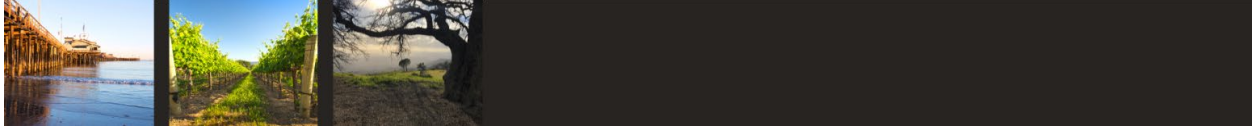






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*View Online*

**<https://www.sbprobation.org>**

The FY 2022-2023 Public Safety Realignment Plan may also  
be viewed online

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# INTRODUCTION

The 2022-23 Santa Barbara County Realignment Plan provides a summary of the County’s programs, services, and approaches to supporting victims and addressing the needs of our community’s justice-involved individuals, with a primary goal of reducing recidivism. The plan captures efforts across the county over the past fiscal year to (enhance services), as well as areas of expansion and change for the coming year. Goals and outcomes are developed by the Community Corrections Partnership (CCP) and provide the framework for the work of all partner agencies throughout the year. This year’s plan also notes areas of challenge due to the ongoing COVID-19 pandemic, and shifting modes of operation for County Departments and collaborative agencies as priorities change and new collaborative opportunities arise.

The Public Safety Realignment Act (Assembly Bill 109, or AB109) took effect on October 1, 2011, as a means of addressing overcrowding in California’s prisons and alleviating the State’s fiscal crisis. Additionally, it expanded the role of the Santa Barbara County CCP, as established in the California Community Corrections Performance Incentives Act of 2009 (Senate Bill 678, or SB 678), and created a seven-member Executive Committee. The Act transferred the responsibility for specific inmates and parolees from the California Department of Corrections and Rehabilitation (CDCR) to counties. Subsequent to the passage of AB109 in 2011, a plan for implementation of Realignment in Santa Barbara County has been brought before the Board of Supervisors (BOS) each year for approval and adoption.

FY 2022-2023 marks our 11<sup>th</sup> year of work related to AB109, and the tides of change which have rolled through community corrections continue to shift, pushed toward action by the second year of the pandemic, and by the need for greater collaboration and coordination of services to achieve better outcomes for the community and justice-involved individuals. This year we have seen tremendous emphasis on the work of pretrial services, and corresponding growth in the number of individuals served and assisted while awaiting trial. We have also seen shifts in the need for diversion at the earliest possible point of system involvement, and a re-examination of diversion and discharge planning as a continuum which begins at the moment an individual has contact with the system. While County

“Often when you think you're at the end of something, you're at the beginning of something else.”

FRED ROGERS

Departments and collaborative agencies were better prepared to provide services remotely this year, what was once a temporary solution has become a new way of doing business, with accompanying new challenges to overcome. We have continued to adjust our strategic priorities to accommodate the demands of new legislation such as Assembly Bill 1950 (AB 1950) which capped the allowable term



of probation for many felonies and misdemeanors, and have examined data to determine where additional efforts are required. The CCP continues to support the concepts of justice reinvestment, and to that end, works to deepen collaborative efforts between Departments and community-based organizations (CBOs).

To ensure Realignment Plan goals and objectives are a subject of continuing conversation and alignment between agencies, regular CCP meetings are held and attended by the membership, collaborative agencies, community members, and stakeholders. Data collection and analysis remain a top focus of the CCP, as evidenced by joint development and use of data-sharing mechanisms; data helps to ensure transparency, and aids with informed decision-making processes as existing programs are monitored and modified, and new opportunities are presented for consideration. The CCP also regularly reviews new program proposals, recidivism and program data, new and pending legislation, grant opportunities, pilot program progress, and current trends in the justice system.

This plan presents an overview of the foundations of our work, which is data-driven and focused on achieving both public safety and improved outcomes for justice-involved individuals, with an emphasis on pretrial services, diversion, re-entry coordination and discharge planning, community supervision, and custody and treatment interventions.





# COUNTY OF SANTA BARBARA PUBLIC SAFETY REALIGNMENT PLAN FISCAL YEAR (FY) 2022-2023 PLAN

## I. Local Planning & Oversight

### A. COMMUNITY CORRECTIONS PARTNERSHIP (CCP)

Each year, the CCP develops a plan for the Public Safety Realignment Act (Assembly Bill 109) and the Executive Committee of the Community Corrections Partnership (ECCCP) votes to approve the annual spending plan submission to the BOS. As required by statute, the annual plan and recommended programs are to be consistent with local needs and resources as applied to the Realigned population.

#### i. Executive Committee of the Community Corrections Partnership

- **Bill Brown**, Sheriff-Coroner
- **Joyce Dudley**, District Attorney
- **Tanja Heitman**, Chief Probation Officer (Chair)
- **Tracy Macuga**, Public Defender
- **Antonette “Toni” Navarro**, Director, Behavioral Wellness
- **Darrel Parker**, Court Executive Officer
- **Marc Schneider**, Santa Maria Police Chief

#### ii. Community Corrections Partnership at Large Members

- **Sylvia Barnard**, Executive Director, Good Samaritan Shelter
- **Kevin Carrol**, Homeless Guest Services Director, Santa Barbara Rescue Mission
- **Gregg Hart**, 2<sup>nd</sup> District Supervisor
- **Ray McDonald**, Executive Director, Workforce Development Board
- **Daniel Nielson**, Director, Department of Social Services
- **Susan Salcido**, Ed.D., Superintendent of County Schools



## B. COMMUNITY CORRECTIONS PARTNERSHIP (CCP) WORKGROUP

The CCP appointed a workgroup tasked with the identification and preparation of recommendations regarding the FY 2022-2023 Realignment Plan. An opportunity for public comment is offered at all workgroup meetings. CCP workgroup voting members are listed below:

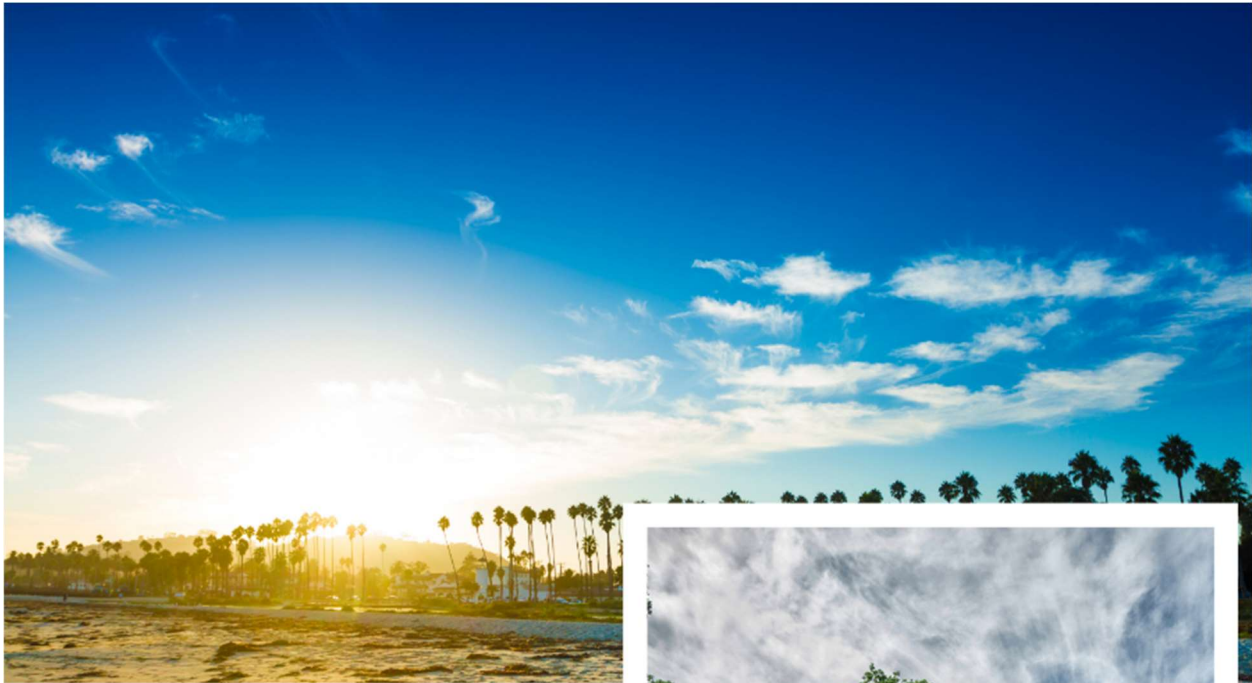
- Holly Benton (Chair)  
Deputy Chief Probation Officer  
*County Probation Department*
- Ethan Bertrand  
2<sup>nd</sup> District Representative  
*County Board of Supervisors*
- Michael Cash  
Guadalupe Police Chief  
*Guadalupe Police Department*
- Paul Clementi  
Principal Analyst  
*County Executive Office*
- Tracy Macuga  
Public Defender  
*Public Defender's Office*
- Ray McDonald  
Executive Director  
*Workforce Development Board*
- Antonette "Toni" Navarro  
Director  
*Department of Behavioral Wellness*
- Mag Nicola  
Chief Deputy District Attorney  
*Office of the District Attorney*
- Darrel Parker  
Superior Court Executive Officer  
*Superior Court of California*
- Vincent Wasilewski  
Chief Custody Deputy  
*County Sheriff's Office*







## II. GOALS, OBJECTIVES & OUTCOMES



Public Safety Realignment places significant responsibility on the local jurisdiction and brings with it numerous challenges; however, by offering considerable flexibility it also presents opportunities. The local CCP is committed to mitigating challenges and seizing these opportunities to improve the local criminal justice system. To guide the local efforts and provide focus of the designated resources, the following goals, objectives and outcomes have been developed.



# GOAL 1

Enhance public safety by reducing recidivism<sup>1</sup>.

*Reducing recidivism is the primary focus of Santa Barbara County’s Realignment efforts. Strategies for affecting the drivers of criminal behavior require the use of evidence-based programs delivered to model fidelity. Not only has the CCP endorsed the utilization of programs proven to reduce recidivism, it has leveraged its work with “Results First” to guide resource allocation decisions.*

OBJECTIVES	FY 2021-2022 PROJECTED OUTCOME	FY 2022-2023 PROPOSED OUTCOMES
<p>Deliver evidence-based programming that is data-driven and matched to Realigned clients’ risks and needs.</p>	<p>As of December 31, 2021, 33% of Realigned clients successfully discharged from a CBT intervention such as R&amp;R, Thinking for a Change, MRT or Seeking Safety showed improvement in four (4) of the six (6) domains of the TCU Criminal Thinking Scales between pre and post-test, not realizing the 90% goal for this objective. This is a new measure for FY 2021-2022 and results should be interpreted with caution due to the small sample of clients (n=36) completing both a pre and post survey as of December 31, 2021.</p>	<p>50% of Realigned clients successfully discharged from a CBT intervention such as R&amp;R, Thinking for a Change, MRT or Seeking Safety will show improvement in four (4) of the six (6) domains of the TCU Criminal Thinking Scales between pre and post-test.</p>
<p>Expand the use of best practices for evidence-based sentencing and adjudication that utilizes Realigned clients’ specific risk-needs, and responsivity measures.</p>	<p>How and to what extent COVID-19 influenced reoffending and crime rates has yet to be determined. With this acknowledged, Santa Barbara County Superior Court and Probation records indicate the percentage of Realigned clients with a new felony or misdemeanor conviction three (3) years from the start of supervision or release from custody as:</p> <ul style="list-style-type: none"> <li>• 44% for PRCS clients. This is a decrease from 54.5% and exceeds the FY 2021-2022 goal of 50%.</li> <li>• 51% for PSS clients. This is an increase from 45.3% and does not meet the FY 2021-2022 goal of 45%.</li> </ul>	<p>Maintain the percentage of PRCS clients with a new felony or misdemeanor conviction 3 years from the start of supervision or release from custody for PRCS clients at 44% and decrease recidivism of PSS clients to 45%.</p>
<p>Support professional training to advance system-wide knowledge of evidence-based practices in the criminal justice field.</p>	<p>As of December 31, 2021 ten (10) training opportunities related to evidence-based practices and/or interventions were provided to staff and service providers, exceeding the goal of eight (8).</p>	<p>Ensure no less than ten (10) training opportunities related to evidence-based practices and/or interventions are provided to staff and service providers.</p>

<sup>1</sup> Defined as a new felony or misdemeanor conviction 3 years from the start of supervision or release from custody.



## GOAL 2

Enhance the use of alternative detentions (pre and post-sentence) for appropriate justice-involved individuals.

*The CCP is focused on reducing the reliance on incarceration through the utilization of alternative sentencing options for appropriate justice-involved individuals. Research-based assessment instruments are used to assure the safety of the community and reduce unnecessary detention for eligible individuals including those who are awaiting trial and those already sentenced.*

OBJECTIVES	FY 2021-2022 PROJECTED OUTCOME	FY 2022-2023 PROPOSED OUTCOMES
Utilize evidence-based assessment tools for pretrial and post-sentence jail release decisions.	From July 1, 2021 to December 31, 2021, overrides of the Virginia Pretrial Risk Assessment Instrument (VPRAI) risk assessment exceeded the goal of 15%.	Reduce pretrial supervision completions as a result of failure to appear or absconding from 18% to 15%. Barriers of this population identified to date include transiency, substance abuse and mental illness.
Strive to maximize jail capacity for highest-risk clients and identify those who can be safely released.	As of December 31, 2021, 70% of inmates held in the jail over two (2) weeks had an IST or COMPAS completed. Additionally, 14% of the total housed jail population were assessed as low-risk <sup>2</sup> to reoffend. This is an increase from 9% as of the same date last year.	80% of inmates held in the jail over two (2) weeks will have an IST completed. Additionally, no more than 9% of the total housed jail population will be assessed as low-risk to re-offend.
Expand the diversion of individuals from the justice system.	The COVID-19 pandemic postponed the Neighborhood Restorative Justice Program. The outcome related to the diversion of individuals from the justice system to the Neighborhood Restorative Justice Program was not realized.	Divert no less than 50 individuals from the justice system to the Neighborhood Restorative Justice Program.

<sup>2</sup> Defined as scoring between 1-5 on the risk of general recidivism and risk of violence scale on the COMPAS



# GOAL 3

Provide for successful and equitable reentry of justice-involved individuals back into the community.

*The CCP is committed to coordinating and providing services to prepare justice-involved individuals for a successful return to their community after a period of incarceration. Strategies include providing needed rehabilitative services, removing barriers to housing as well as capturing community input on program development and other justice system reform efforts.*

OBJECTIVES	FY 2021-2022 PROJECTED OUTCOME	FY 2022-2023 PROPOSED OUTCOMES
Provide services and treatment in partnership with existing community providers.	49% of people (18 of 37) who enrolled in the Prison to Employment (P2E) Job Placement Service secured employment, exceeding the FY 2021-2022 goal of 45%.	Ensure that no less than 49% of people that enroll in the P2E Job Development/Placement Service secure employment.
Facilitate access to sober living and transitional housing, as well as long-term supportive housing.	From July 1, 2021 through December 31, 2021, 25% of clients exiting supportive housing secured permanent stable housing <sup>3</sup> . An additional 29% of clients secured housing at a temporary destination such as transitional housing or an emergency shelter, not meeting the FY 2021-2022 goal of 75%.	No less than 25% of clients exiting supportive housing will secure stable housing <sup>3</sup> .
Promote a shared safety approach in conjunction with community partnerships and engagement.	In FY 2021-2022, conversations were initiated to bring a shared safety approach to Santa Barbara County, meeting the outcome for this objective.	Develop a local plan for ongoing community engagement for public safety-related discussions and decision-making.
Number of clients evaluated for referral through Community Defender Division (CDD) to services including shelter, housing, drug treatment, mental health treatment, vocational services.	56.7% of clients experiencing homelessness at first contact <sup>4</sup> were connected to housing services by the Community Defender Division, exceeding the FY 2021-2022 goal of 50%.	Connect no less than 56.7% of advocate referrals of clients experiencing homelessness at first contact to housing services.

<sup>3</sup> Stable housing defined as a regular nighttime residence that is not a temporary shelter or other place not designed for sleeping

<sup>4</sup> Clients experiencing homelessness at first contact (n=150). Housing connections include: Transitional housing, shelter, sober-living, permanent housing, and step-down housing



# GOAL 4

Coordinate efforts to eliminate duplication, enhance efficiencies, and promote best practices.

*Working collaboratively, the CCP is able to address emerging issues to support the Realigned population and promote community safety. These efforts have included data integration across systems, the evaluation of Public Safety Realignment practices and programs, and fidelity reviews of delivered evidence-based programs.*

OBJECTIVES	FY 2021-2022 PROJECTED OUTCOME	FY 2022-2023 PROPOSED OUTCOMES
Ensure fidelity to the research-based models for funded programs.	90% of funded evidence-based programs have completed curriculum specific fidelity reviews in FY 2021-2022 meeting the outcome for this objective.	To assess quality and monitor program fidelity—how closely a program adheres to its research-based design— ensure no less than 90% of funded evidence-based programs have completed curriculum specific fidelity reviews.
Evaluate adherence to evidence-based strategies.	In collaboration with the University of Cincinnati Corrections Institute (UCCI), a community supervision assessment and evaluation outlining and documenting the extent to which operations of the adult Probation division aligns with best practices in recidivism reduction was finalized September 27, 2021, meeting the outcome for this objective.	Prioritize recommendations outlined in the September 27, 2021 UCCI report and develop an action plan to systematically address four (4) of the identified areas to increase adherence to evidence-based practices in the adult Probation division.
Collaborate with justice partners for information sharing and coordination of efforts around best practices.	“Safe At Home” community wellness operations were conducted quarterly in 2021 <sup>5</sup> meeting the outcome for this objective. Wellness operations consist of observing living environments and documenting any family needs, providing information on probation and community resources, and ensuring client compliance with the terms and conditions of probation.	Recruit and hire a Multi-Agency Assessment, Case Planning and Re-Entry Coordinator to ensure all diversionary options are maximized, individuals entering the jail receive multi-agency assessments and case planning, and any individuals exiting the jail are provided a robust discharge plan and a warm handoff as appropriate.
Capture and integrate data necessary to measure outcomes.	In FY 2021-2022, the number of agencies participating in the Integrated Justice Information System (IJIS) expanded to five agencies- the District Attorney, Public Defender, Probation, Sheriff’s Office and the Superior Court-meeting the outcome for this objective.	Initiate data collection effort of individuals served by the Sheriff’s Office, Behavioral Wellness and the Public Defender to inform the need for a Mental Health Rehabilitation Center (MHRC).

<sup>5</sup> Wellness operations conducted on: 3/25/2021, 6/10/2021, 9/14/2021, 12/9/21



# GOAL 5

Support a systemic approach to studying and addressing racial and ethnic disparities in the justice system.

*The CCP is committed to understanding the extent to which racial and ethnic disparities exist within the criminal justice system. The partnership maintains its commitment to ensuring all justice-involved individuals are treated with dignity, respect, and humanity. In FY 2022-2023, the partnership will focus on expanding its understanding and impact of racial and ethnic disparities in the justice system and addressing and implementing processes to assist in reducing disproportionality.*

OBJECTIVES	FY 2021-2022 PROJECTED OUTCOME	FY 2022-2023 PROPOSED OUTCOMES
Partner with local justice partners to educate staff and stakeholders and strategize approaches to address any racial and ethnic disparities in the local justice system.	The County of Santa Barbara’s Human Resources Organizational & Talent Development team offered four (4) diversity and inclusion learning opportunities including sessions on the influence of unconscious bias and the concepts and roots of racism, thereby exceeding the FY 2021-2022 goal of one (1).	Launch partnership with the California Policy Lab (CPL) and receive initial findings of how the local justice-involved population has changed over the last decade (2010 – 2020) to inform and support changes to practices and policies.
Use county-specific findings on racial and ethnic disparities to inform decision-making.	To understand how issues of inequity impact the community, a racial and ethnic equity and inclusion (REEI) survey will be distributed Spring of 2022.	<p>Synthesize themes from the community REEI survey and develop an action plan to address key findings.</p> <p>Justice-partner agencies will implement no less than one (1) policy or practice to reduce racial and ethnic disparities and advance a culture of equity.</p>
Solicit input from justice-involved clients and/or victims on the challenges faced and receive feedback on treatment within the criminal justice system to ensure all are treated with dignity, respect and humanity.	A survey to victims and justice-involved individuals to collect feedback around their experience with the criminal justice system was distributed August 31, 2021 and resulted in 64 responses.	Explore findings <sup>6</sup> from the survey of victim and justice-involved individuals and develop a plan of action to improve discharge planning and delivery of services for clients returning to the community.

<sup>6</sup> Survey feedback includes expanding discharge service delivery to more individuals, improving service delivery time and reducing barriers to qualification



### III. POPULATION

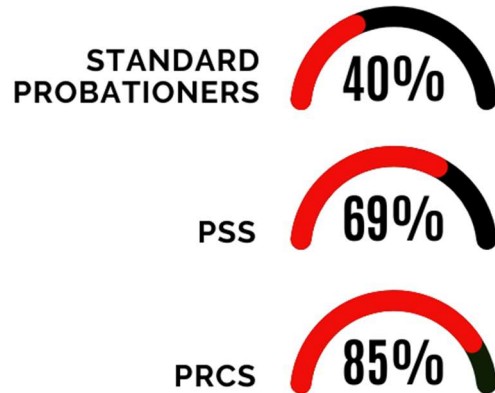
The implementation of Realignment created additional populations supervised locally by the Probation Department. These include individuals on:

- Post Release Community Supervision (PRCS).**  
 These are individuals released from prison to local supervision after serving a felony commitment for a non-violent, non-serious and non-high-risk sex offense.

- Mandatory Supervision.** Also referred to locally as Post Sentence Supervision (PSS). These are individuals sentenced pursuant to 1170(h)(5)(B)PC. These individuals qualify to serve their prison sentences locally in the County jail after being convicted of a non-serious, non-violent offense. Additionally, these individuals are not registered sex offenders and do not have a prior “strike” (serious and/or violent felony). The law allows for two (2) types of sentences; a straight commitment to County jail pursuant to 1170(h)(5)(A) PC or a split sentence 1170(h)(5)(B)PC which includes a period of time in jail followed by a period on mandatory supervision by Probation.

#### Percentage of Population at High Risk to Reoffend

Snapshot on January 1, 2022



The number of Realigned clients continues to be relatively small when compared to the total number of clients supervised by Probation. Realigned clients represent only 17% of the overall supervised population in the County.

Snapshot on January 1, 2022

**83%**

**Probation Supervision**  
 1,835 adults on supervision in Santa Barbara County are on standard probation supervision



**17%**

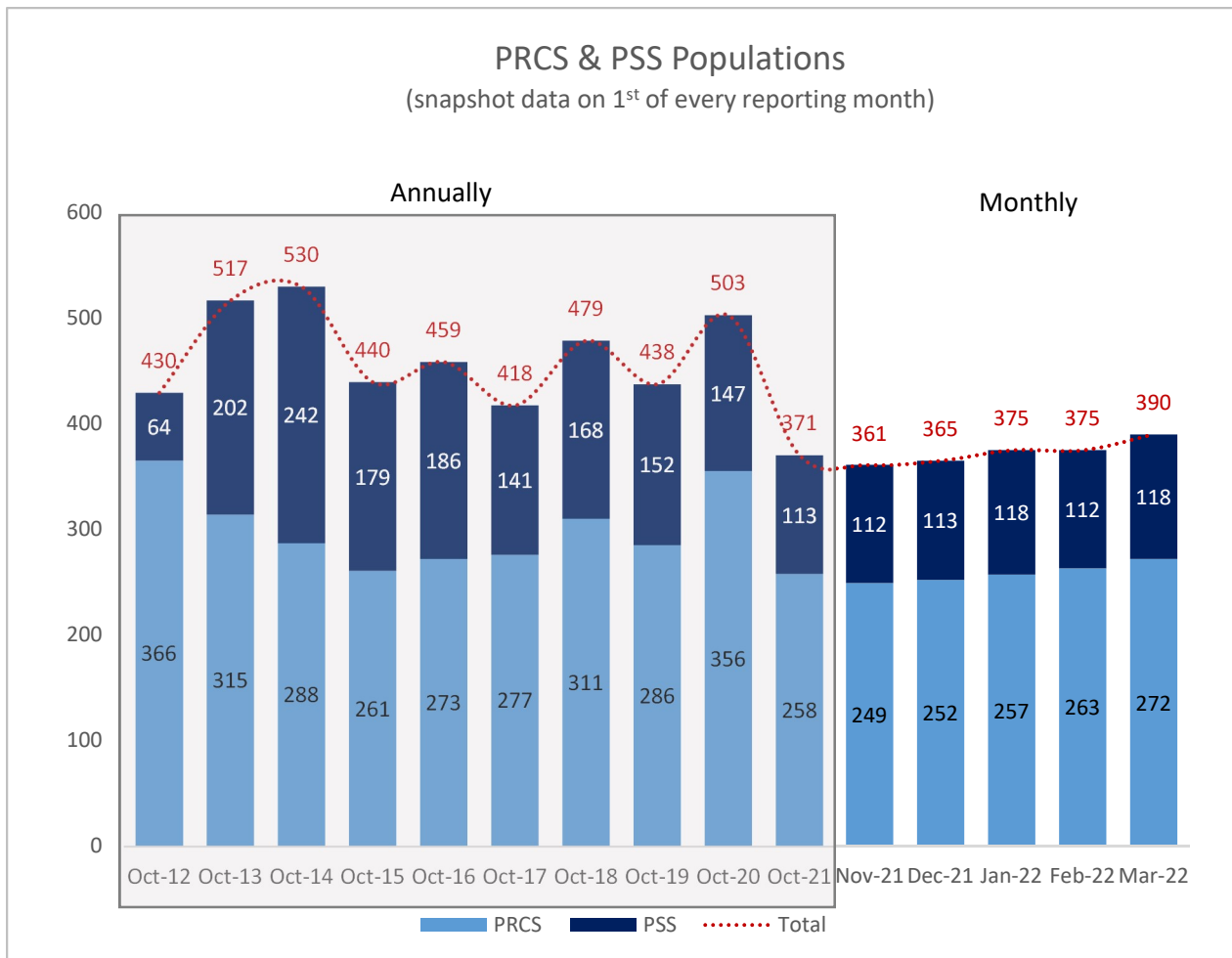
**Public Safety Realignment (AB109)**

The number of Realigned clients continues to be relatively small when compared to the total number of clients supervised by Probation. Realigned clients represent only 17% or 314 total adults of the overall supervised population in the County.



The figure below shows the number of Realigned clients continues to be relatively small when compared to the total number of clients supervised by Probation. Realigned clients represent only 17% of the overall supervised population in the County. However, as shown in the figure on page 11 Realigned clients are more likely to assess as high-risk to reoffend or reoffend violently as compared to those on standard probation supervision (85% for PRCS clients and 69% for PSS as compared to 40% for those on standard probation supervision).

The number of PRCS and PSS clients, or those supervised on mandatory supervision by Probation after a period of time in jail, decreased 26% from 503 clients in October 2020 to 371 in October 2021.







## IV. PROGRAM STRATEGIES

### NEIGHBORHOOD RESTORATIVE JUSTICE PROGRAM

The Santa Barbara County District Attorney’s Office (DA), in partnership with the Second District Supervisor’s Office, developed a Neighborhood Restorative Justice (NRJ) program, previously referred to as the Neighborhood Court Pilot Program. The NRJ program is a restorative justice-based pre-filing diversion program for certain misdemeanor offenses and infractions. Through the NRJ program, a person who commits a qualifying offense will appear before a panel of trained community volunteers to discuss the offense that took place, the impact of the offense on the community, and actions that the individual can take to make amends with the community and prevent future offenses. After meeting with NRJ program volunteers, the participant will complete the agreed-upon accountability actions such as community service, letters of apology, educational opportunities, counseling, etc. Upon the participant’s successful completion of accountability actions, the DA’s Office will not file the charge in court.

The City of Goleta was selected as the location for this pilot program which will serve the City and the unincorporated Goleta Valley (with the exception of Isla Vista/UCSB). Upon direction from the City Council, the City plans to assist with the recruitment of volunteers, provide space for neighborhood court sessions to be held, and provide community service opportunities for people who go through the neighborhood court process (e.g. helping with park maintenance, picking up trash, painting over graffiti, volunteering at the library, etc.).

Benefits of a NRJ program include diverting low-level offenses through a restorative justice process that promotes accountability, increased community involvement in advancing public safety, and a reduction in time and money spent on adjudicating low-level offenses in court.

The DA received an additional 2 year allocation of funding for this pilot program which covers a NRJ program coordinator, staff time to oversee the NRJ program and costs associated with training and technical assistance. The NRJ program coordinator works in conjunction with other DA staff, NRJ program volunteers, law enforcement partners, and community stakeholders in carrying out the program. The pilot program development began in FY 2020-2021. For FY 2022-2023, \$150,000 has been allocated to fund the NRJ program as one-time funds from the Programmatic Restricted Fund Balance. An additional \$150,000 has been earmarked to fund the NRJ program in FY 2023-2024.





## JAIL CUSTODY

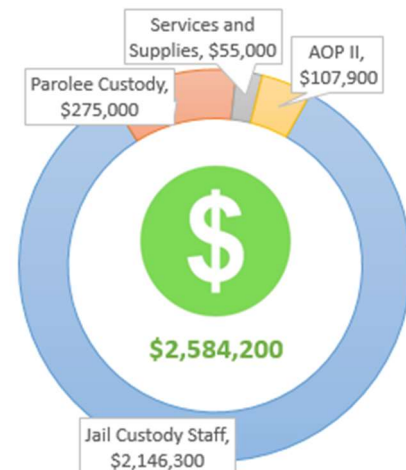
Realignment funds are directed to supplement jail resources as a means of ensuring that justice-involved individuals who require a custody setting have a jail bed and to facilitate short flash incarcerations, as needed. Classification requirements mandate the housing of Realigned inmates throughout the jail facilities. The funded jail positions help to ensure there is adequate staff available to address and respond to the needs of the inmates. This required staffing allows for the delivery of supervision during housing, booking and release processes, meals, medical and mental health services, movement related to programming opportunities, and emergency response.

Prior to Realignment, the Santa Barbara Sheriff's Office (SBSO) received approximately \$375,000 annually from the State to help offset a portion of the cost of incarcerating State parolees who were held solely on a parole revocation. Upon implementation of Realignment, the State was no longer required to provide money to house State parole justice-involved individuals in local jails. The Realignment funds provided to the SBSO for jail custody replace this lost State revenue and provide increased funding to house justice-involved individuals that would have previously been confined in State facilities and are now held in the County Jail.

This fiscal year was particularly challenging for the Custody Division of the SBSO due to COVID-19 and the countywide impacts. In April 2020, the Judicial Council of California adopted emergency court rules in response to the COVID-19 pandemic. These emergency court rules, coupled with other operational changes and responses to COVID-19 implemented by the SBSO, Probation Department, Public Defender's Office (PD) and DA Offices, led to a significant decrease in the jail population. This collaboration decreased the in-custody population. The average incarcerated population from January 2021 to October 2021 was 624. In early December of 2021, jail booking criteria was modified to allow individuals with outstanding warrants on low level offenses to be booked. Since that time, the in custody population has increased and led to an average daily population of 723 for the month of December.

The SBSO quickly installed and implemented several court video visitation booths throughout the main jail campus to accommodate the necessary transition to virtual court hearings. This transition has improved efficiency for the courts relative to in-custody defendants. Virtual court hearings, although not without challenges, have proven to be beneficial and have provided additional safety measures as they do not require transporting defendants from the custodial facility to a courtroom.

**FY 2022-2023 JAIL CUSTODY FUNDING**





## EDOVO TABLET PROGRAM

The EDOVO tablets were implemented in the jail in August 2018. The EDOVO platform focuses on educational programming with an “Earn and Learn” component. Inmates earn entertainment credits based on the amount of time spent on the educational platform. Inmates are given the opportunity to earn certificates for classes completed on the tablets. Inmates have access to over 24,000 videos, articles, books, and courses. Courses include those accredited by the American Community Corrections Institute, GED preparation, cognitive behavioral interventions (such as Anger Management), alcohol and drug education, religious instruction, and health education. There are 180 tablets available to be deployed each week to inmates who do not participate or have access to programming in the Sheriff’s Treatment Program (STP). Inmates housed in quarantine areas have access to the tablets for approximately twelve (12) hours per week and inmates housed in non-quarantine areas have access to the tablets for approximately five (5) hours per week.

### Inmates Logged On

3,147



### Certificates Earned

18,423

### Productive Hours Completed

45,538



### Top 5 Courses Completed

- Math: GED Prep Pre- Test
- Math: GED Prep Post-Test
- Science: GED Prep Post-Test
- Science: GED Prep Pre-Test
- Social Studies: GED Prep Post-Test

The CCP approved the use of ongoing Realignment funds to maintain the EDOVO tablet program. In addition, funding was allocated for a full-time Sheriff’s Deputy to maintain oversight of the program and ensure the tablets remain in circulation and in good condition, as well as the purchase of additional earpieces.

In response to COVID-19, the number of tablets in circulation increased from 180 to 200 due to a generous donation from EDOVO. This allowed the SBSO to prioritize tablet distribution to inmates who were placed in quarantine and had no access to other services. The American Rescue Plan Act (ARPA) funded an additional 40 tablets for the EDOVO tablet program, which will increase the total number to 240. The number of productive hours drastically increased this fiscal year due to the increase in tablets available, the drastic change in our population, individuals not being transported to state prisons because of COVID-19, and prioritizing individuals in quarantine. The number of unique individuals also increased due to an increase in tablets and distributing the



tablets to more housing units, including quarantine areas. The COVID-19 pandemic led to releasing more individuals as a result of efforts to reduce the jail population, which left longer-term individuals in custody.

As for the Northern Branch Jail in Santa Maria, which opened early 2022 and is now housing inmates, tablets will be implemented when the new agreement is finalized with Telmate. Once the switch to Telmate is complete, they have agreed to add the EDOVO educational application to all devices and it will continue to offer all the educational courses currently available on the EDOVO tablets. It is important to note that there will be no cost to the inmates for the use of these tablets.



### **PRETRIAL SUPERVISED RELEASE PROGRAM**

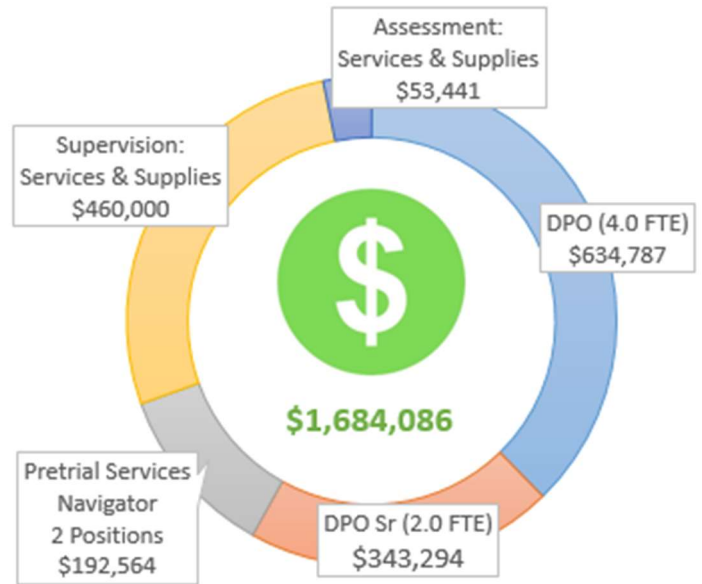
The Santa Barbara County Pretrial justice system is committed to effectively supervising those released on pretrial supervision, reasonably assuring attendance at court hearings while maintaining the presumption of innocence and providing protection to the public. Deputy Probation Officers (DPOs) serve as Pretrial Compliance Officers (PTCOs) to monitor defendants and their adherence to conditions of supervised release. The PTCOs communicate the progress of defendants via memorandum reports to the judicial officer and attorneys. PTCOs supervise defendants according to their risk level and may be responsible for the installation of Global Position Satellite (GPS), responding to SCRAM violations and completion of violation reports or warrant requests. During this past fiscal year, the Pretrial Supervised Release Program experienced a continued growth of defendants being released on some form of pretrial supervision. In July of 2020, 371 defendants were on pretrial release and a year later in July of 2021, the number of defendants was 439. The Pretrial Supervision program began in FY 2017-2018 with funding approved by the CCP. The supervision program was implemented in July 2017. During FY 2020-2021 a total of 780 defendants entered Pretrial Supervision (PTS) of which 752 completed the program with a majority being successful (74%). Four hundred and fifty-nine (459) were assessed by the Virginia Pretrial Risk Assessment Instrument-Revised (VPRAI-R); it is noted that this figure represents only the assessments completed on defendants who remained in custody pending arraignment. Some defendants are cite-released prior to their arraignment hearing and may be placed on pretrial supervision while reporting out of custody. Over half of the defendants on PTS were supervised for 90 or more days. In comparison, to the previous year (FY 2019-2020), 574 defendants entered PTS. The number of defendants on pretrial has increased substantially and it is projected to continue to increase into the next fiscal year.

In July of 2019, the Judicial Council of California awarded the Santa Barbara County Superior Court a grant to expand the Santa Barbara County Pretrial Program for the period of August 1, 2019, through December 31, 2021. In an effort to increase the safe and efficient release of arrested individuals with mental health challenges on Pretrial Supervision, two Mental Health Navigator (MHN) positions were funded. The MHN positions were designed to initiate contact with individuals early on in the criminal justice process to provide service coordination in an effort to facilitate release on pretrial supervision

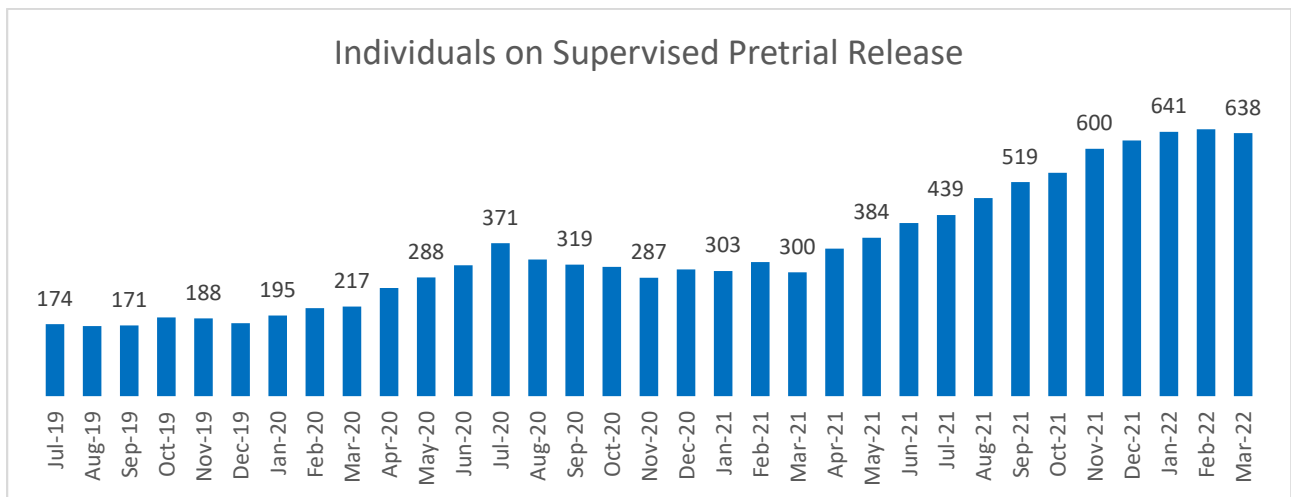


pending criminal proceedings resolution. The MHNs attend court hearings on designated individuals to provide information to the Court on progress during the program or to advise of discharge planning details. A key component of the MHN position is the “warm hand off” of individuals granted supervised pretrial release to services providers. This service is bolstered by the ability of the MHN to provide transportation to mental health services appointments and/or to obtain medications as appropriate. The MHN positions follow up with mental health services providers, provide updates at subsequent court hearings, as needed, and accompany individuals to subsequent court dates. The MHN position links resources together and serves as a key influence in the success of the individual while under pretrial supervision. While the MHN positions were focused on those defendants with mental health challenges, a review of the overall numbers of unsuccessful completions noted other vulnerabilities and acute needs played a factor in their inability to make it to their scheduled Court hearings. This included being transient and substance abuse issues or a combination of these factors and mental health issues. In effort to assist with other vulnerabilities, the positions were renamed Pretrial Services Navigators, and their scope will no longer be limited to only defendants with mental health challenges.

### FY 2022-2023 PRETRIAL FUNDING



As the Judicial Council of California grant expired in December of 2021, the CCP approved the funding of two PSN positions to continue the supportive services to the pretrial population for FY 2022-2023. Also for FY 2022-2023, two (2) additional DPOs, one of which is classified as a Senior Deputy Probation Officer, were funded to supervise the increase in the supervised pretrial population. Lastly, commensurate with the large increase in the pretrial population, related service budget increases were approved for SCRAM, GPS, and software licenses.



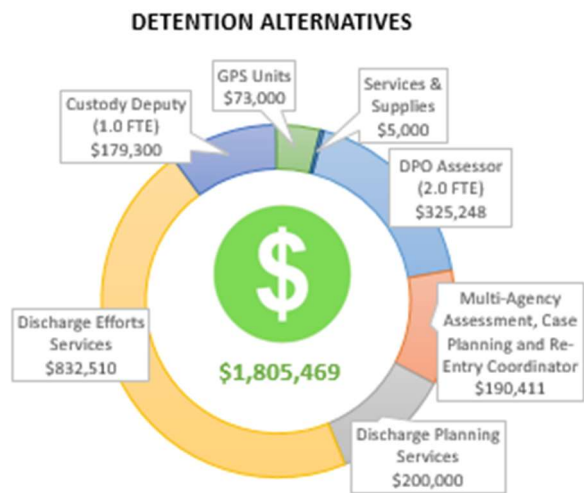


## PRETRIAL ASSESSMENT

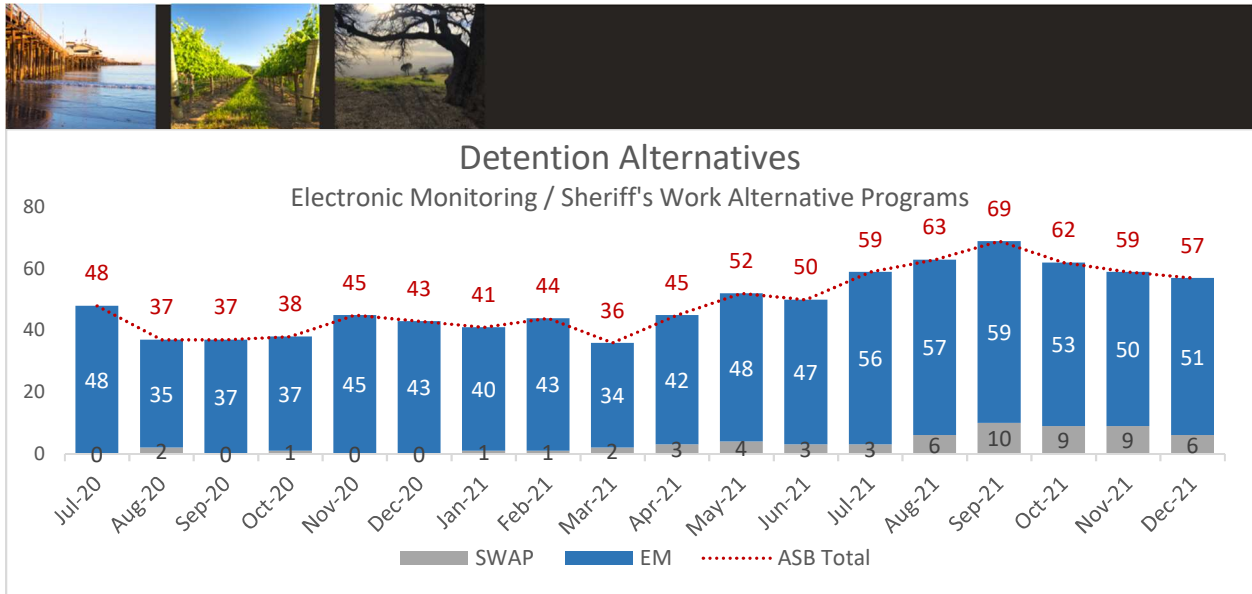
In January of 2020, the Santa Barbara County Probation Department assumed responsibility of the Pretrial Assessment Unit from the Santa Barbara Superior Court. The unit consists of a Supervisor, a Sr. DPO, and eleven Pretrial Supervision Specialists (PTSS). The PTSS utilize the Virginia Pretrial Risk Assessment Instrument-Revised (VPRAI-R) to assist in the investigation and evaluation of a defendant’s risk level of failing to appear in court and reoffend while on pretrial release, while maintaining the presumption of innocence, and providing protection to the public. The Pretrial Assessment Unit assesses defendants 7-days a week and completes reports for their first scheduled arraignment, providing the Courts with information to assist with release decisions based on evaluated risks. The PTSS may refer defendants to the MHN if Pretrial Supervision is recommended. Currently, the CCP does not fund any Pretrial Assessment staff and this is for information only.

## DETENTION ALTERNATIVES

The Santa Barbara Sheriff’s Office Electronic Monitoring (EM) Program provides the general jail population, including Realigned justice-involved individuals, an alternative to serving their custody time in the Santa Barbara County Jail. To be considered for EM, the inmate must meet eligibility criteria as some convictions serve as disqualifiers. If not disqualified, evidence-based risk assessment tools (e.g., Initial Screening Tool and Risk of Violence and General Recidivism) are completed to determine final eligibility for release on an alternative program. Two (2) full-time DPOs are assigned to conduct the evidence-based risk assessments that are designed to be predictive of future recidivism and violence, as requested, on inmates who have remained in custody for 14 days or more. Additional factors considered in suitability include: the court commitment period, in-custody behavior, participation and progress in jail programs and services, eligibility based on current charges and prior convictions, information from the pre-sentence report and the availability of alternatives to incarceration most appropriate for the inmate.



Detention alternatives saw an increase in the average daily population during the months of July, August, and September 2021 due to the re-opening of court hearings. Court video visitation booths continued throughout the main jail campus to accommodate virtual court hearings. Future evaluation of the Sheriff’s program will continue to ensure efficiencies are leveraged.



## VICTIM SERVICES

The DA's Victim-Witness Assistance Program provides early intervention to victims of crime at the arraignment stage and pre-filing. Delayed intervention creates additional collateral stress for victims who are unaware of the criminal justice system, their rights or critical services available in the aftermath of a crime. To expedite services and mitigate victims' crises, the DA's Office works diligently to serve victims at the earliest moments following the crime.

### Early Intervention Services

The Victim-Witness Assistance Program has dedicated one (1) full-time advocate resource to be on-call and available for walk-in victims to the Arraignment Courts and the DA's Office. The additional advocate resource is available to victims in crisis seeking services or case information.

- **Restitution Determination:** The advocate proactively contacts and responds to victims to determine restitution prior to arraignment. The advocate determines the victim's losses and obtains supporting documentation to establish the court ordered restitution amount. Early restitution determination mitigates unnecessary continuances, ensures resource management for Deputy District Attorneys and the Probation Department, and recoups victims' losses expeditiously.
- **Safety Concerns:** The Victim-Witness advocate's presence in court and on-call also expedites victims' access to services, which include crime prevention assistance and criminal protective orders provisions.
- **California Victims' Bill of Rights (Marsy's Law):** The allocation of resources has enhanced the Victim-Witness Assistance Program's ability to meet the constitutional requirements of Marsy's Law, which include providing timely notice of case status, custody status, assessing safety and determining restitution.

The DA's ability to make early contact with victims of crime leads to better outcomes for both the individual accused of a crime and the victim. The earlier the intervention, the less likely victims will be



re-victimized or decompensate emotionally due to lack of information and services. Early interventions can also reduce defendants' court appearances, minimize criminal justice partners' staff time related to protracted court appearances, and expedite case dispositions.

Recognizing the importance of early victim engagement, in recent years the arraignment court has increased requests to Victim-Witness advocate staff to meet with victims who appear in court or to call victims and obtain input at the time of arraignment.

During FY 2020-2021, a total of 2,098 victims were contacted at or before arraignment and received safety planning guidance, case status, and orientation to the criminal justice system, restitution assistance and victim's rights notification per Marsy's Law.

The COVID-19 pandemic created additional pressures on the criminal justice system and victims of crime. This has increased the need for early intervention to victims of crime who may not feel safe calling 9-1-1 with limited financial or housing options to exit violent situations. The advocate continues to provide pre-arraignment services including contact with victims to assess safety concerns, as well as restitution assessment and requests to the court.

Access to victim services has become more time sensitive and urgent. Bookings and incarceration have declined during the COVID-19 pandemic, which can pose a more immediate risk to victims as there is now a limited window of opportunity to reach victims prior to a defendant's release from custody. State prison inmates are also being released early due to COVID-19, thereby necessitating outreach to victims who are unaware of advanced release dates and are in need of safety and contingency planning.

Increased measures included implementation of the following:

- On-call 24/7 phone line accessible to victims in crisis with a focus on in-home crimes.
- Collaborated with Foodbank of Santa Barbara to include outreach materials in food boxes to advertise 24/7 on-call line.
- 24/7 availability to Probation Pretrial Services to coordinate outreach and safety planning to victims.
- 24/7 on-call and in person availability added to respond to the Sexual Assault Response Team in South County.
- Participated with Probation to complete client wellness checks involving victims of in-home crimes.
- Early contact with victims who request emergency protective orders:
- Countywide law enforcement agencies email emergency protective orders in real-time as they are issued.
- Advocates reach out to victims to conduct safety planning, assess emergency needs, and provide resource/referral counseling.

Advocates continue to be available in person as needed. As other critical service partners have gone to virtual or telephonic service only, the demand for in-person assistance has increased.

## FY 2022-2023 VICTIM SERVICES FUNDING





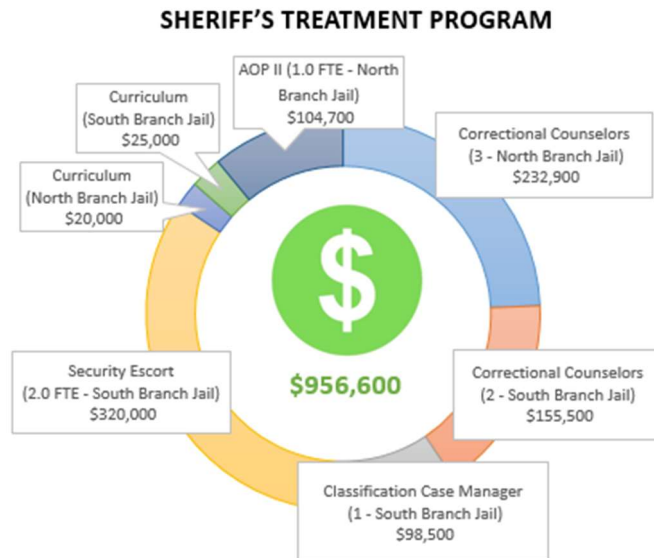


## SHERIFF'S TREATMENT PROGRAM

The Santa Barbara County Sheriff's Treatment Program (STP)<sup>7</sup> improves long-term public safety and reduces each participant's risk of recidivism by teaching effective, evidence-based interpersonal skills that guide the development of a pro-social lifestyle and change the behaviors that lead to criminality and other risky choices. STP is separate from the educational and vocational opportunities available at the jail. As a stand-alone program, STP offers classes and services that meet the unique needs of those inmates most likely to return to custody due to extensive criminality, anti-social lifestyle choices, and limited pro-social opportunities and experiences. Inmates who are at high risk of reoffending are identified for this intensive in-custody program. Services and classes include Case Planning/Management, Cognitive Behavioral Training, Criminal & Addictive Thinking, Drug and Alcohol Education, Relapse Prevention and Anger Management.

During FY 2020-2021, there were 548 males and 112 females actively enrolled in STP. A total of 31 males and 0 females graduated from the intensive, 12-week in-person STP Program. During this period, the COVID-19 shutdown required that we provide students with correspondence learning packets of various types of curricula—a total of 339 packets were completed, with many inmates completing several packets. A total of 295 males and 66 females exited STP. A total of 109 inmates were released/time served, 14 released by court order, 4 removed due to medical reasons, 9 released to electronic monitoring, 16 requested to be dropped, 8 transferred housing units, 24 removed due to incomplete work, 96 were removed for disciplinary reasons, 8 bailed out, and 70 were transferred to prison.

Due to COVID-19, custodial programming has been cancelled or suspended for several months. To keep up with the reduction of the jail population and challenges related to inmate movement, quarantines, and other operational challenges, the system of delivery of STP had to be adapted quickly and often. The response to COVID-19 included moving STP to a correspondence program that could be completed by participants while the jail was experiencing quarantine and lockdowns that prevented STP staff from conducting face-to-face classes. This correspondence program included curricula made available via packets that were completed over 6-week periods, and qualified participants earned Milestone Credits. COVID-19 resulted in a decrease in the number of individuals who completed the standard, 12-week intensive STP Program.

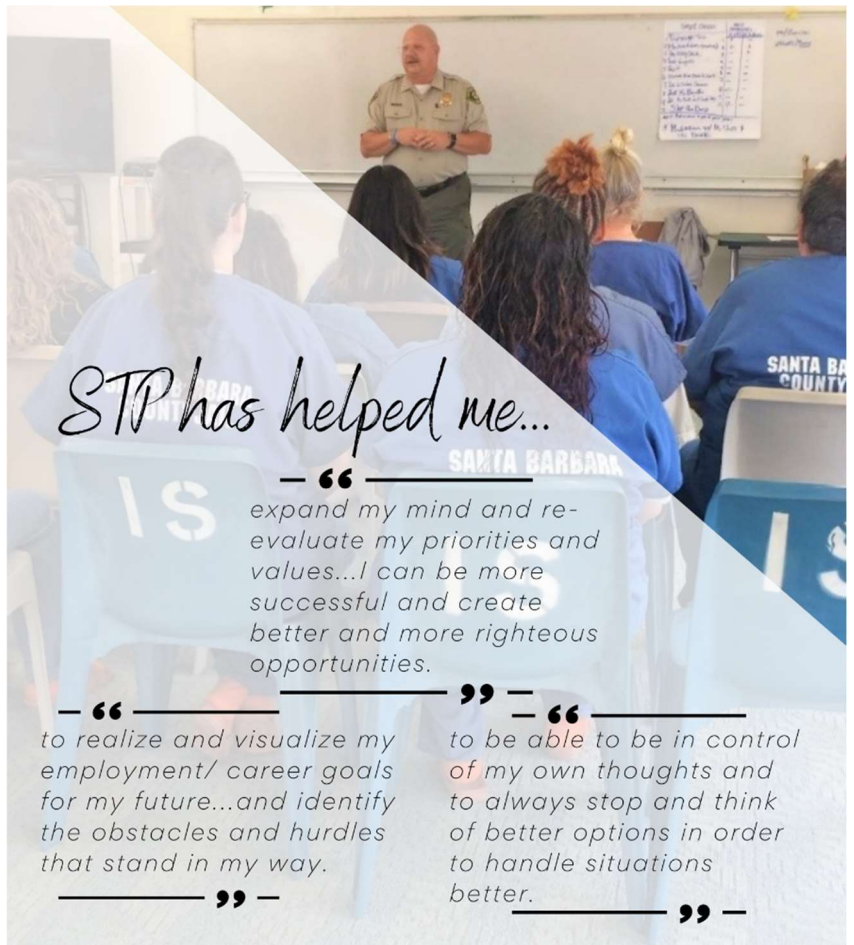


<sup>7</sup> STP Curriculum Guide available in the appendix (page 69) of this document



Among SBSO targeted goals for STP are the following:

- Maintain an average STP enrollment of 80% or more of the capacity<sup>8</sup> for General Population Main Jail male inmates\*. STP enrollment for General Population Main Jail male inmates was at about 50%. This goal was unable to be met due to COVID-19 canceling programs, the need to adopt a new system of delivery for STP, and an increase in releases to reduce the jail population.
- Attain a 75% graduation rate for all inmates admitted that remain enrolled for 30 days or more. These targeted goals were unable to be accomplished this fiscal year due to COVID-19 canceling programs, early releases and the new system of delivery for STP.
- Ensure 95% of participants who complete 30 days of STP have completed risk and needs assessments. The STP program did not meet this goal this year. The Case Manager position was filled; however, the roll-out of the Applied Correctional Transition Strategy (ACTS), a computer-based software program that will assist with assessment driven programming and transitional plans, was not brought online due to logistical and technical difficulties.
- Ensure 95% of STP graduates have a completed needs-based discharge plan prior to release. The STP program did not meet this goal. The ACTS program was not brought online due to logistical and technical difficulties.



<sup>8</sup> The capacity for General Population Main Jail male inmates is calculated by identifying the maximum number of inmates that could have been served in a full class schedule during the year.



## DISCHARGE PLANNING

Addressing the needs of justice-involved individuals from custody to re-entry into the community is crucial during the transition period. Successful reentry can have a significant positive impact in reducing recidivism. The Santa Barbara County Discharge Planning Team works diligently and collaboratively, using evidence-based assessment and treatment practices to help integrate these individuals back into our community.

Discharge planning referrals are received from a variety of sources, including:

- Clients
- Family Members
- Defense Counsel

For FY 2020-2021, the Discharge Planning Team received and processed 373 referrals for assistance to connect with treatment programs, sober living residences, residential treatment programs, and housing. These referrals also address many areas of need for clients, including assisting with obtaining valid government-issued identification, securing supplemental and disability social security income, applying for benefit entitlements such as Medi-Cal, and enrolling in veterans benefit programs. The target population for discharge planning includes all inmates who request assistance for pre-release services. The level and extent of assistance is based on risk and needs, as determined through the use of an evidence-based screening and assessment tool.

A major component of discharge planning focuses on coordinated service delivery, addressing housing needs, and facilitating assessment for treatment referrals.

**Discharge  
Planners  
Assist  
Individuals  
with**



**Housing**



**Treatment**



**Mental Health Services**



**Obtaining Government Issued  
Identification**



**Applying for Benefit Programs**

The current Discharge Planning Team consists of one Community Release Specialist, one Discharge Planner contracted through the Sheriff's Department, two DPOs assigned as Jail Assessors (JAs), and two Rehabilitation Services Coordinators employed through the PD's Office. This multidisciplinary approach allows the team to utilize their skills and knowledge as they collaborate in the assessment of inmates' needs and subsequent discharge planning.



In addition to the efforts of the Discharge Planning Team and PRRC staff, multiple county departments and agencies partake in reentry and discharge planning efforts. These efforts include, but are not limited to, additional work by Probation, the SBSO, Behavioral Wellness, Santa Barbara County Department of Social Services, and the PD. Behavioral Wellness staff process inmates into the ACCESS line utilizing appointments within the jail for connection to appropriate services and have worked to facilitate better discharge planning upon release. Wellpath confirms any medications for inmates and assists in processing inmates' release with prescriptions. Social Services assists with confirmation of and assistance with inmates applying for Medi-Cal. Holistic Defense staff serve as advocates to assist clients with mental health needs and transportation. Public Defender advocates also assist with transportation needs, and PD's office discharge planners assist clients with getting into residential treatment programs, in addition to helping clients with transportation needs.

Each agency provides services according to its particular mandates and funding sources. However, coordination between the individual agencies providing referrals or services does not always happen. Clients have received duplicative or repeat referrals, and if they move between agencies while justice-involved, the agency most recently working with the client may be unaware of previous efforts or treatment status. There is not a "warm hand-off" between agencies, which at its most basic level is a way of maintaining continuity of services and reducing barriers and system confusion for clients. At times individuals may not receive all services they are entitled to, and assessment data may reveal gaps in service which could be addressed through better collaboration, but that data is not shared.

To reduce these barriers, enhance coordination and collaboration between agencies, and remove work from silos, a Multi-Agency Assessment, Case-Planning and Reentry Coordinator position has been added for FY 2022-2023. Through collaboration amongst the partner agencies and the leadership of the Coordinator, Santa Barbara County will ensure individuals entering the jail receive multi-agency assessments and case planning that will assist in successful release at the earliest stage possible based on their risk and needs and the statutory available options. This approach will assist in ensuring all diversionary options are maximized and individuals exiting the jail at all stages (pretrial and post-sentence) have a more robust discharge plan and a warm handoff as appropriate. In addition, \$200,000 in additional funding has been earmarked for activities or resources which may be needed to support this work.



## **PROBATION REPORT AND RESOURCE CENTER (PRRC)**

The PRRCs are a hub for treatment intervention and resources in Santa Barbara County with locations in Santa Barbara and Santa Maria. They provide a one-stop shop for the delivery of many of the community-based treatment interventions employed to assist justice-involved individuals in getting back on track in their lives and in their communities. The PRRCs provide a safe and supportive environment for individuals to report upon their release from jail or prison, or upon referral from their assigned DPO. PRRCs provide direct, hands-on interventions to assist clients who need help with job development and placement, housing, substance abuse, cognitive behavioral treatment and trauma informed care. The PRRCs established this direct report model to ensure individuals released from custody can immediately engage in services. The onsite Reentry Specialists will meet with individuals and assist in navigating their requirements, needs and barriers that can be present when returning to the community from jail or prison.

As with other services throughout the County, COVID-19 impacted PRRC operations. Partnering with probation staff at each location, the community-based organizations (CBOs) at the PRRCs developed a strategy to meet the needs of the clients and facilitated programs in a virtual setting. The CBOs continued engagement with clients and helped mitigate the added stress of the pandemic. Throughout the COVID-19 pandemic, the PRRCs continued as a direct report and resource center to provide for clients' needs. Limited in person services for clients unable to navigate a virtual platform was maintained to assist higher need clients overcome challenges and barriers.

The PRRCs continue to assist clients who need help with job development and placement, housing, substance abuse, cognitive behavioral treatment and trauma informed care. See additional information on Prison to Employment. To assist with the housing needs of clients, the PRRCs offer assistance through the United Way of Santa Barbara County, which provides two (2) AmeriCorps workers: one (1) in Santa Barbara and one (1) in Santa Maria. AmeriCorps workers focus on helping clients obtain housing and finding resources that connect them to mainstream services designed to increase self-sufficiency.

For individuals residing in the Lompoc region who do not have transportation to the Santa Maria PRRC, similar program options are provided through local CBOs. The funding provided by Realignment allows for the operation of the PRRCs and the contracts necessary to deploy the services and interventions of CBOs.



## HOLISTIC DEFENSE – PUBLIC DEFENDER

The Community Defender Division (CDD) is the change engine at the heart of Holistic Defense. The Santa Barbara County Public Defender’s model of holistic defense is a team-based reentry model in partnership with multiple agencies. These teams work to address socially rooted problems, beyond simple criminal risk, such as homelessness, unemployment, and addiction. Clients, attorneys, and advocates work in teams to secure pretrial release from jail, address client needs (housing, mental health, etc.), and ultimately reduce



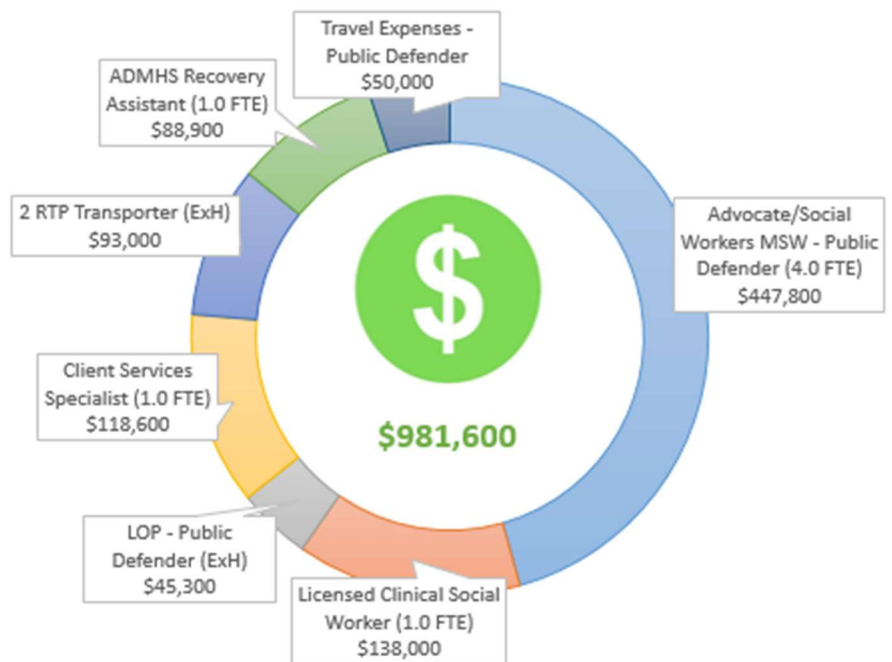
interaction with the legal system. Holistic defense interrupts cycles of criminal legal intervention by improving case outcomes so reentering individuals can stabilize their lives. Diversion from the criminal legal system is a shared goal by all of the pillars of criminal justice and a demand of the community upon all stakeholders.

The CDD continues to provide caring, complex, and courageous advocacy and services for clients. They also work toward long-term systemic changes to improve the lives of our most vulnerable citizens. Within the CDD, the four (4) Holistic Defense Advocates are highly skilled Masters Level Social Work (MSW) practitioners, who work with housing advocates, resource specialists and attorneys to assist people in correctional facilities. These client-centered teams employ interdisciplinary approaches, build capacity, and improve community-based systems to achieve more successful legal and life outcomes for those who are justice-involved.

CDD assisted clients in the following areas this Fiscal Year: finding housing, addressing substance abuse, connecting with medical insurance, linking to mental health treatment, and overall case management for those of varying intellectual abilities. All CDD staff are funded through grants and CCP, with total staff during FY 2020-2021 at 15 individuals. Currently, the CDD has 16 total staff.

The Holistic Defense Advocates’ duties include: social work interventions aimed at improved legal and life outcomes for clients, biopsychosocial assessments, mental health testing and treatment, drafting mitigation reports, facilitating

## RE-ENTRY SERVICES FUNDING – HOLISTIC DEFENSE





improved trust and communication between attorney and client, conducting short-term supportive counseling, crisis intervention, stabilization and psychoeducation, identifying client needs and coordinating resources.

Goals for the program include the following: (1) improve public defender clients' criminal case outcomes, such as securing pretrial release, and reducing post-conviction incarceration; (2) stabilize clients' lives by addressing their housing, employment, substance use, mental health, and connection and integration needs; and (3) reduce the need for further court intervention, including for violent offenses.



Through CDD, the office directly addresses the underlying life circumstances that lead our clients to criminal justice involvement, such as addiction, mental illness, family dynamics, and housing instability.

- During COVID-19, CDD transitioned to 100 percent remote working, except when meeting clients in the community. CDD has adapted to meet in-custody clients through virtual technology, Skype and Zoom, as well as appearing in court with clients via Zoom. CDD navigated jail quarantine and technology challenges hindering direct access to incarcerated clients.
- Concentrated efforts toward enhancing collaboration with community partners, including the Sheriff's Office and Behavioral Wellness, to ensure seamless and continued access to therapeutic services during the pandemic.
- Implemented a data tracking and referral system for social service benefits eligibility upon release from custody. Our goal is to ensure that every person needing medical, mental health or medication services has active Medi-Cal or Social Security benefits upon release.
- Designed a robust data tracking system, scheduled for implementation beginning FY 2021-2022, which will track all referrals to holistic defense advocates, housing specialist, rehabilitation services coordinators, and client resource advocates complete with client and case outcomes.

### **BEHAVIORAL HEALTH SERVICES**

In FY 2022-2023, a range of services including clinical assessment, medication monitoring, and case management will be delivered by a 0.25 FTE Psychiatrist, a 1.0 FTE Licensed Psychiatric Technician, and a 0.25 FTE Mental Health Practitioner. The Department of Behavioral Wellness (DBW) and Santa Barbara County Probation staff work collaboratively towards achieving positive outcomes with the individuals who receive services. DBW staff are located at the PRRCs in Santa Maria and Santa Barbara, which facilitate close communication with Probation counterparts and access to the Realignment clients referred for treatment. The Psychiatric Technician or Practitioner travels to Lompoc to provide services to Realigned clients in that region at a minimum of once per month.

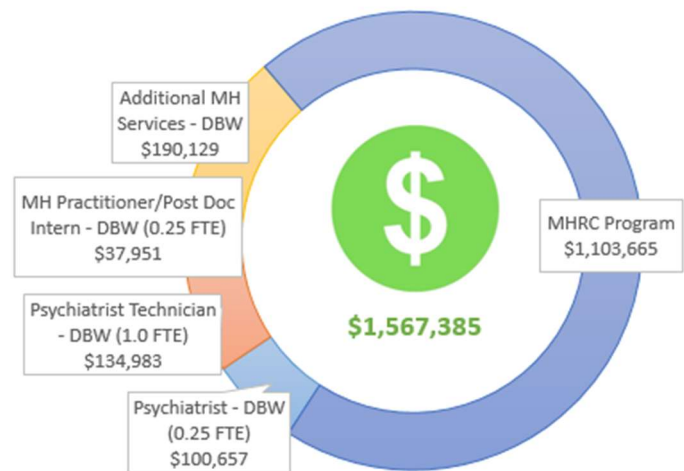
In FY 2020-2021, a total of 66 physician services were provided within the AB109 clinics. In the first quarter of FY 2021-2022, 35 services were provided. As physician/prescriber services provided within the clinics has trended down since FY 2018-2019, services outside of the clinics has increased. In response to this trend, budgeted physician/prescriber staffing has been reduced from 0.50 FTE to 0.25 FTE. Additional Mental Health and Alcohol and Drug Health services outside of the clinics have increased proportionately.



In FY 2020-2021, a total of 23 clients were served at the clinics. There were 101 clients seen in all other DBW clinics, receiving a total of 3,190 services. Through the first quarter of FY 2021-2022, 8 individuals had received 38 services at the clinics. Individuals referred for services receive a clinical and diagnostic assessment aimed at identifying behavioral health and substance abuse problems. A psychiatric assessment may be completed and, based on the findings, an individual may be prescribed psychotropic medication. Those receiving psychiatric services undergo follow-up appointments with the psychiatrist and psychiatric technician to monitor the efficacy of their medication(s). Some individuals are referred to additional services, such as substance abuse treatment. Program participants open to engaging in services are assessed for level-of-care needs and linked to long-term DBW programs through the DBW for ongoing treatment during and after discharge from supervision.

During the pandemic period beginning in March 2020, the DBW supported the release of numerous inmates from the Santa Barbara County Jail in response to COVID-19 and the implementation of the emergency bail schedule to assist with the prevention of the further spread of the virus. The DBW partnered with a variety of leaders and team members from the Probation Department, the Santa Barbara Sheriff's Office and the PD's office to streamline the coordination of inmates being released to the community, while ensuring a warm hand-off to necessary resources such as housing, mental health, substance abuse, primary care and social services. In 2020, DBW's Prop 47 diversion initiative actualized the opening of the CREDO47 Sobering Center operated by Good Samaritan Shelter which is conveniently located across the street from DBW's Crisis Stabilization Unit (CSU), a critical facet to the success of the early jail releases. CREDO47 has continued to foster opportunities for forensic partners, community members, law enforcement and providers to support justice-involved individuals in gaining immediate access to mental health and/or substance abuse treatment and linkage to promote stability and reintegration. As with other County Departments, DBW continues to adapt to the health crisis, seeking to identify opportunities and lessons learned to further streamline jail to community transitions.

**FY 2022-2023 MENTAL HEALTH FUNDING**







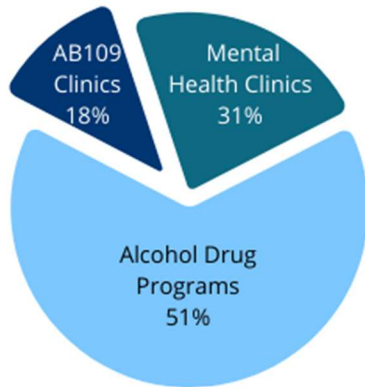
Physician Services	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022 Q1	GRAND TOTAL
AB109 Clinics	137	164	66	35	402

FIGURE #: CLIENTS SERVED BY & SERVICES PROVIDED BY DEPARTMENT OF BEHAVIORAL WELLNESS

Clients Served	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022 (Q1)	FY 2021-2022 Projection
AB109 Clinics	49	48	23	8	32
Mental Health Outpatient	21	13	38	5	20
Alcohol Drug Program	59	63	63	22	88
<b>Total Clients Served</b>	<b>129</b>	<b>124</b>	<b>124</b>	<b>35</b>	<b>140</b>

Services Provided	FY 2018-2019	FY 2019-2020	FY 2020-2021	FY 2021-2022 (Q1)	FY 2021-2022 Projection
AB109 Clinics	201	207	89	38	152
Mental Health Outpatient	728	148	198	39	156
Mental Health Inpatient	-	-	49	-	-
Alcohol Drug Residential	-	-	413	6	24
Alcohol Drug Outpatient	2,180	3,681	2,441	379	1,516
<b>Total Services</b>	<b>3,109</b>	<b>4,036</b>	<b>3,190</b>	<b>462</b>	<b>1,848</b>



**Clients Served**  
 Department of Behavioral Wellness  
 FY 2020-2021



## MENTAL HEALTH REHABILITATION CENTER (MHRC)

In an effort to establish a forensically focused MHRC, the CCP approved \$2.5M as a one-time allocation in FY 2017-2018. The project was initially envisioned on the Hollister site of the decommissioned juvenile hall. In FY 2019-2020 an additional \$551,832 as a one-time allocation was approved for a total of \$3,051,832 at which time funding was set aside by the CCP for the design and building of a dedicated facility on the Calle Real Campus. Following a detailed evaluation by General Services and professional cost estimating services, subsequent to several versions of concept designs and value engineering, the final cost as determined by the approved schematic design totaled \$5.2 million. Due to the \$2.1 million budget variance, as well as other local changes, alternatives have been actively pursued.

An amount of \$1,103,665 is budgeted as ongoing operational costs for the MHRC and has been included in the ongoing budget from FY 2018-2019 through FY 2022-2023. (In FY 2017-2018, the program was funded at \$750k.) MHRC services, as originally planned, are not Medi-Cal reimbursable and this program would represent an expansion of services for DBW.

In April of 2021, the CCP approved a proposal to use funds from the ongoing operational MHRC budget to fund two (2) reserved mental health rehabilitation beds at the Lompoc Crestwood Champions MHRC as a pilot project to divert clients that are Misdemeanants Incompetent to Stand Trial (MIST). These beds are distinct from non-forensic MHRC beds in that they provide services for individuals referred by the Superior Court that require a greater level of staffing and services while pending resolution of their legal matters. These clients are connected with the Justice Alliance outpatient team for case management and follow-up. The FY 2020-2021 funding allocated \$365,000 for a two (2) bed pilot with no capital costs needed to initiate the pilot program. During the past FY, a MHRC Subcommittee convened to explore what data elements are required to support the need for the MHRC. Additionally, the subcommittee discussed how to examine the jail and PHF populations in need of a bed, what treatment needs exist for non-acute, non-IST individuals, and how to serve them if they are decompensating at the jail. Ultimately, the subcommittee’s recommendation was a two-pronged approach to expand the pilot from two to four guaranteed beds and set aside funding for two contingent beds as needed. Expansion would allow for additional services to be provided and more data to be collected for deliverables.

For FY 2022-2023, an additional \$365,000 of funding from the ongoing operational costs was approved to be used to add an additional two (2) beds to the pilot at Lompoc Crestwood Champions MHRC, for a total of four (4) beds. The passage of Senate Bill (SB) 317, which requires diversion and outpatient treatment of MISTs, will impact the use of these beds, and discussions are ongoing between CCP partners, including Behavioral Wellness, the PD, Probation and the Sheriff’s Office, as to how best to use this resource and ensure individuals requiring a bed for mental health treatment and/or restoration are afforded that opportunity.



### FY 2022-2023 MHRC PROGRAM





## COMMUNITY SUPERVISION & CASE MANAGEMENT

The Santa Barbara County Probation Department continues to adapt to the ongoing changes in legislation and best practices to provide efficient and effective supervision and case management to realigned clients residing in the County of Santa Barbara. A major component of case management remains the commitment to a risk-needs-responsivity (RNR) model with focused efforts that improve client-centered outcomes and ultimately work towards reducing recidivism. Deputy Probation Officers (DPO) utilize evidence-based interventions and supervision practices to effect positive behavioral changes among those under their supervision. DPOs complete annual trainings to further support and enhance their knowledge and case management skills, including annual training on evidence-based practices (EBP). Motivational Interviewing (MI) is a skill that officers achieve certification and must maintain proficiency. MI allows officers to engage in meaningful change talk and establish short and long-term goals, remove barriers and move the client through the stages of change to achieve the desired goal. DPOs use the directed skill sets to promote areas of change that can lead to more prosocial behaviors and better outcomes.



While reducing recidivism remains critical in the efforts of the Probation Department, ensuring community safety and providing resources that present the opportunity for positive change remains at the forefront of supervision. Realigned clients are assigned to DPOs with optimal caseload ratios to ensure frequent interactions either in the office or in the community. Similar to FY 2019-2020, this FY 2020-2021 continued to be overshadowed by the COVID-19 pandemic. DPOs

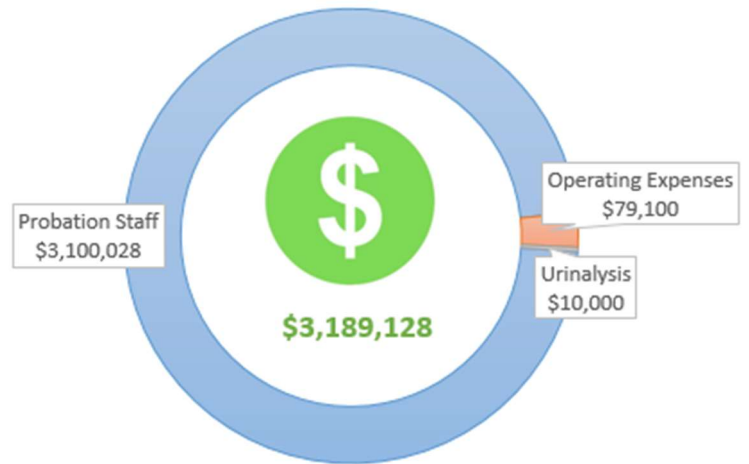


were required to continue to adapt to state and local Public Health orders and the ongoing risk presented by COVID-19. DPOs continued to move forward to accomplish supervision efforts utilizing personal protective equipment and modified approaches to make safe contacts in the office and field. DPOs continued to participate quarterly in a series of operations referred to as “Operation Safe at Home.” The operations occurred concurrently in all regions of the county, focusing on wellness checks of clients and their families. A total of 159 locations were visited, 127 contacts were made, with 0 arrests. DPOs distributed a total of 295 adult and child wellness bags. A total of 90 DPOs, three victim advocates, and two Sheriff deputies participated in the events.

In their day to day efforts, DPOs collaborated with a variety of service providers and CBOs. As an example of how DPOs maintain open communication with providers and other team members, they participate in monthly Realignment wraparound meetings held at the PRRC locations. This type of collaborative setting provides an excellent opportunity to discuss treatment services and cognitive behavioral interventions to determine new or adjusted treatment services.

As part of the COVID-19 pandemic response, the need for more flexibility amongst DPOs funded through realignment was apparent. To more effectively respond to emerging needs within the funded strategies, in FY 2022-2023 a demand staffing approach will be utilized.

### COMMUNITY SUPERVISION & CASE MANAGEMENT FUNDING





## PRISON TO EMPLOYMENT (P2E)

The P2E program is designed to strengthen the linkages between the state workforce and corrections systems to improve the process by which formerly incarcerated and justice-involved individuals reenter society and the labor force by providing direct and supportive services. Justice-involved individuals need stable jobs to support themselves and their loved ones, pursue life goals, strengthen the communities they return to, and reduce the chances of recidivating. Santa Barbara County Probation Department continued its partnership with the Workforce Development Board, Department of Social Services, and Goodwill Industries to increase employment through the P2E program to reduce the structural barriers justice-involved individuals encounter in their attempts to secure employment. P2E services are targeted to individuals reentering our communities from local jails and state prisons and are intended to improve employment outcomes and reduce recidivism for the supervised populations through the creative and effective alignment of training, education, and other services, with the industries and employers driving regional employment. Clients identified by the PRRC are provided a job readiness

class and receive a referral to P2E, where they may complete up to 170 hours of paid work experience.

Program operation includes outreach, intake assessment, intensive career coaching (case management), and enrollment in CalJOBSSM, California's online resource that helps job seekers and employers navigate the state's workforce services. P2E also offers Supportive Services for clients who need interview or work clothes, and other work-related items to help them be successful in their work experience and ultimately gain permanent employment.



## HOUSING

Housing for justice-involved individuals remained a key area supported by the CCP in FY 2021-2022. In an effort to provide a continuum of services, the CCP provides funding for a multi-dimensional approach to client housing which includes withdrawal management, short-term residential treatment, shelter beds, sober living residences, transitional supportive housing, and a brick and mortar project. As seen in previous years and across the county, individuals who are homeless or housing insecure often face challenges to meet a variety of treatment plan goals which may include; remaining clean and sober, finding employment, or engaging in reentry services. Although the COVID-19 pandemic continued to place strain on local providers, the providers have worked with local health officials, provided access to vaccinations, instituted testing criteria and other measures to reduce outbreaks and contain any positive cases to ensure the best possible conditions for clients. One change to the management of sober living residences and transitional supportive housing was made in August of this year which involved assigning the oversight of these services to the PRRC. This change was implemented to have housing immediately available to clients who report to the PRRC and bolster programmatic efficiencies to meet the acute needs of clients.



## SOBER LIVING HOMES

Securing a sober living environment can be challenging for individuals exiting jail or prison. Subsidized sober living residences develop and utilize individualized case plans to assist in guiding and directing the offenders in activities designed to move them towards self-sufficiency. Many of the sober living facilities participate in monthly regional wrap around treatment team meetings, with probation and treatment personnel.

From July 1, 2021 through December 31, 2021, 45 placements were made to sober living housing. Of the housing options, 11 were placed in Coast Valley homes, 8 at Good Samaritan homes, 12 at PATH, 2 at Salvation Army Hospitality House, 8 at Stalwart, and 4 at Willbridge.

## SUBSIDIZED SOBER LIVING & DETOX FUNDING



## SUPPORTIVE HOUSING



## SUPPORTIVE & TRANSITIONAL HOUSING

Good Samaritan Shelter and The Salvation Army Santa Barbara Hospitality House provide transitional housing beds<sup>9</sup> for medium to high risk justice-involved individuals with multiple areas of vulnerability such as; mild to moderate mental health challenges, substance abuse challenges, and those individuals who are faced with re-entry after lengthy incarceration without natural supports available for housing assistance and who are subject to community supervision by the Santa Barbara County Probation Department. Enrolled participants are assigned a case manager that works closely with them to identify and resolve barriers to obtaining and maintaining housing, including transportation to appointments and treatment. The programs connect participants to appropriate support



<sup>9</sup> Good Samaritan Shelter provides fourteen (14) beds in Santa Maria; The Salvation Army Hospitality House provides nine (9) beds in Santa Barbara.



Services in the community to foster long-term housing stability. During their participation, the programs use a standard assessment to determine type, duration, and amount of assistance offered and identify the availability of other resources or support systems to resolve housing challenges. The ultimate goal is to foster self-sufficiency for independent living.



### WITHDRAWAL MANAGEMENT

Withdrawal management programs are available for individuals requesting assistance with withdrawal often in lieu of booking into the jail. These clients may not qualify through an Access line referral or there may not be a county bed availability. These programs utilize a 14-day, social model management program. Clients attend daily 12-Step meetings, participate in two (2) early recovery groups, and receive individual counseling and discharge planning.

Through early recovery group processes, clients are taught to increase their self-awareness concerning substance dependence and abuse. Topics include: coping skills, high-risk situations and triggers, positive affirmations, self-esteem, stress management, relapse prevention, and introduction to the 12 Steps.

### BRICK AND MORTAR HOUSING DEVELOPMENT

The CCP previously allocated \$1.65 million of one-time reserve funds to Sanctuary Centers for the development or rehabilitation of a "Brick and Mortar" supportive housing for high and medium risk justice-involved individuals subject to community supervision by the Probation Department. Sanctuary Centers will use the \$1.65 million to augment an \$18 million Santa Barbara housing project located at 115 W. Anapamu to provide studio supportive housing units to the target population. Construction is anticipated to begin in September 2022 with an anticipated completion date of February 2024.





## COLLABORATIVE COURTS

For FY 2022-2023, realignment funds were continued to enable the District Attorney's Office to staff the Collaborative Courts with 1.0 FTE Deputy District Attorney, allowing for full-time staffing of both northern and southern regions of the County. The individuals assigned to these courts are often charged with Realignment-eligible offenses, these courts can provide positive, therapeutic alternatives to jail that help end the cycle of recidivism. The number of clients in the Collaborative Courts has declined 76% from 305 clients in December 2020 to 76 clients in December 2021. This decrease may be the result of AB 1950 and the shortened terms of probation.

## COLLABORATIVE COURTS DISTRICT ATTORNEY



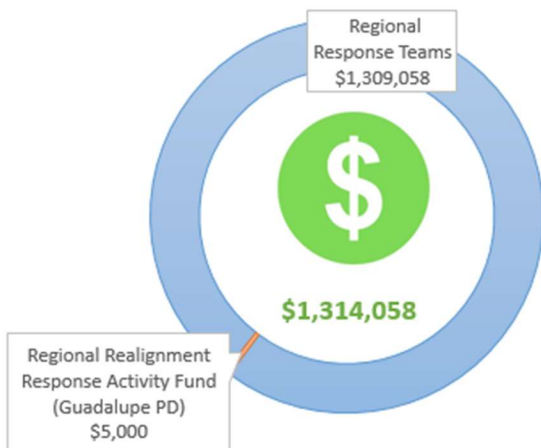
## COMPLIANCE RESPONSE TEAMS

In December of 2012, two Compliance Response Teams (CRT) were formed in a collaborative effort between the Santa Barbara Probation Department and the Santa Barbara Sheriff's Office. The original teams were designed with one Senior DPO each partnered with a Sheriff's Deputy assigned in Santa Maria and Santa Barbara. The teams coordinate their efforts to provide support to the Lompoc region. In July of 2014, a Sergeant was added to coordinate field operations, provide close operational oversight, and improve overall safety of team activities, which includes ongoing training and evaluation. For FY 2021-2022, two teams were maintained which consisted of one Sr. DPO partnered with a Sheriff's Detective.

The CRT team's mobility offers immediate support to officers assigned to supervise Realigned clients. With the ability for quick deployment, the CRT teams can respond to a variety of requests which includes field visits, random home visits, checking on the welfare of Realigned clients, tracking clients to locations using GPS, conducting residence and/or pat down searches, and other duties in the field as necessary. While a majority of their efforts include compliance checks, which includes providing offender supports and transportation to support the client's case plan goals, another main function is

## REGIONAL RESPONSE TEAMS FUNDING

the apprehension of wanted offenders. In response to the input received from the CCP, in October of 2020, the CRT team's objectives were re-evaluated which resulted in a renewed mission and goals, which aligned with the evolution of the goals and objectives of the CCP. The changes were focused on client







## Compliance Response Team Field Service Activities

July 2021-December 2021



**349 CLIENT COMPLIANCE CHECKS**



**35 TRANSPORTS**

### WEAPONS CONFISCATED

7 Firearms

29 Knives

26 Other Weapons



The Compliance Response Team  
arrested 26 realigned clients  
between July and December 2021

wellness, providing assistance and resources to the Realigned population whenever possible and only using arrest or citation as a last resort. This approach required CRT to work diligently to keep the proper balance between assisting the Realigned population and taking into consideration public safety. These efforts are also aligned with the objective to reduce inmate populations at the state and local levels. Another change that was implemented was the addition of support sheets. This allows the Deputy Probation Officers to provide CRT with information on the Realigned population to attempt to intervene before they re-offend or go to warrant and brought a balance to the warrant apprehensions and support.

In addition to the above, the CRT teams support local law enforcement in incidents or operations involving the Realigned population and are deployed as needed on a countywide basis. The CRT teams have successfully removed narcotics, firearms and other weapons from the community.

The CRT remains a valuable component of the local efforts to effectively supervise and support the Realigned population while continuing to strive to meet the expectations, goals, and core values of the CCP.

## REGIONAL REALIGNMENT RESPONSE FUND

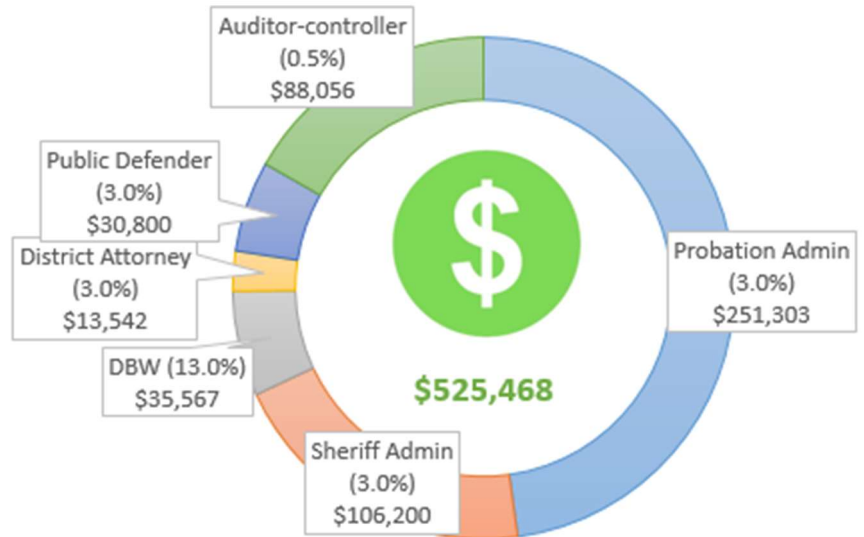
Guadalupe Police Department is located approximately ten miles to the east of Santa Maria and provides a full-service response to the City of Guadalupe. As the smallest police department within the County, the CCP has budgeted \$5,000 to support operations within the city limits on an overtime basis to respond to incidents related to the Realigned population of justice-involved individuals. In addition, the funds will support the department's participation in multi-agency operations to conduct warrant apprehensions or other operations as coordinated by the CRT teams.



## ADMINISTRATION

To ensure the proper administration of Realignment funding, Santa Barbara County's CCP recommends a moderate administrative expense relative to each County department's direct program expenditures. Each County department receives 3% of the direct program expenditures they administer with the exception of DBW, which receives 13%. Realignment also requires Auditor-Controller resources resulting in the allocation of 0.5% of countywide direct Realignment expenditures to fund such requirements.

## ADMINISTRATION



## COMMUNITY ENGAGEMENT

The Santa Barbara County Probation Department will be contracting with a consultant to assist in the development of an ongoing community engagement process for public safety-related discussions and decision-making. The seven-month engagement is anticipated to include planning sessions, in-person and virtual meetings with community members and other key stakeholders and conclude with the development of a local plan for ongoing community engagement including strategies for growth and sustainability and phased implementation of the plan.

## FY 2022-2023 COMMUNITY ENGAGEMENT





## DATA COLLECTION & EVALUATION

Santa Barbara County is committed to informing the local criminal justice system of strategies to improve practices aimed at reducing recidivism of its Realigned clients. Although not funded by the CCP, the Probation Department partnered with UCCI in FY 2021-2022 to measure the Department’s adherence to best practices in community supervision. A final report published September 27, 2021 outlined areas where the Probation Department is consistent with the research on effective interventions, as well as those areas in need of improvement. Specific recommendations to enhance the effectiveness of the services delivered were also provided<sup>10</sup>. The Adult Division of the Santa Barbara County Probation Department received an overall score ranking it at the top of all assessments recorded in the UCCI database including five other probation agencies in California. The findings from this effort will ultimately inform future process and outcome evaluation efforts of all supervised Probation populations.

### DATA COLLECTION & EVALUATION FUNDING



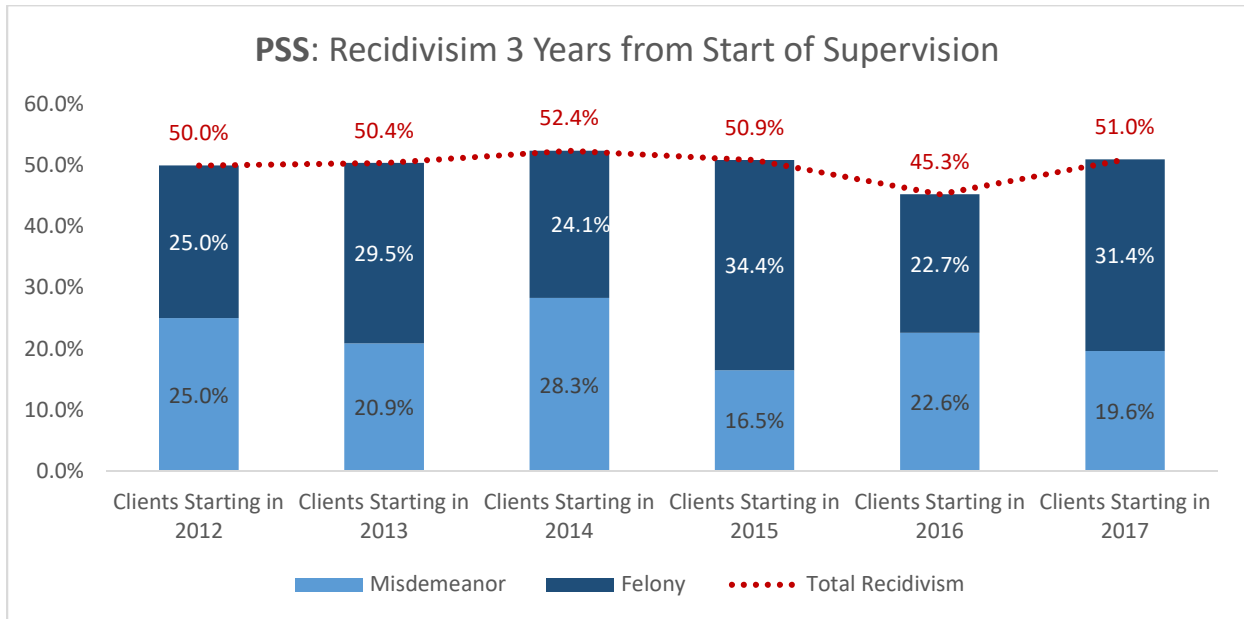
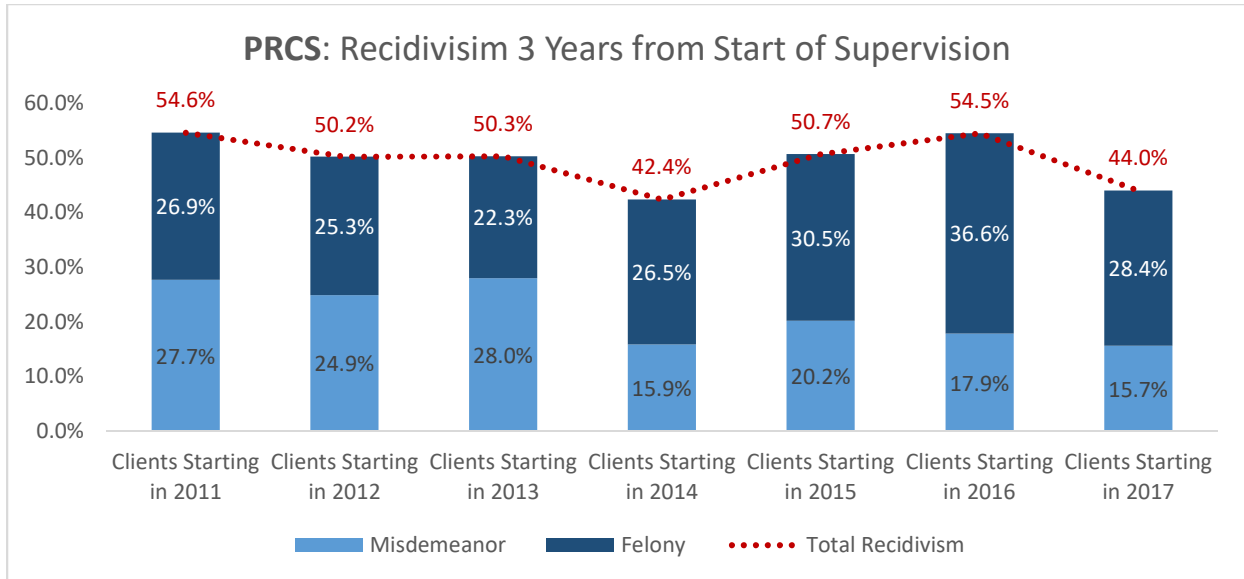
## RECIDIVISM

Recidivism is a key outcome measure for practitioners to evaluate the extent to which programs and services are changing behavior. AB1050 required the Board of State and Community Corrections to draft and approve a statewide definition of recidivism. The approved statewide definition of recidivism is a new felony or misdemeanor conviction three (3) years from the start of supervision or release from custody. This is an important indicator because it allows for practitioners to examine the rates in which clients are reoffending in comparable time frames as other clients. This allows greater comparisons to be made across clients, interventions, and time frames. This is in direct contrast to examining recidivism within the context of “during supervision,” for which each client may experience a substantially shorter or longer time under supervision than another; this makes comparing some statistics outside of the auspices of supervision-related factors to be unreliable and invalid. This provides an “apples to-apples” comparison of recidivism across all realigned populations, whether or not they receive supervision.

<sup>10</sup> The UCCI assessment includes a total of 56 indicators worth up to 62 total points. Each area and all domains are scored and rated as either Very High Adherence to EBP (65% to 100%), High Adherence to EBP (55% to 64%), Moderate Adherence to EBP (46% to 54%), or Low Adherence to EBP (45% or less). The scores in all five domains are summed, and the same scale is used for the overall assessment score. It should be noted that not all of the five domains are given equal weight, and some items may be considered “not applicable,” in which case they are not included in the scoring.



Displayed below are data for seven (7) years of PRCS clients who started supervision in 2011 through 2017. For example, of the clients who started supervision in 2011, 54.6% recidivated within three (3) years. The clients' highest recidivating event in that three years (either misdemeanor or felony) is also provided, the same information is also provided for PSS clients.





## Probation



<https://www.sbprobation.org>



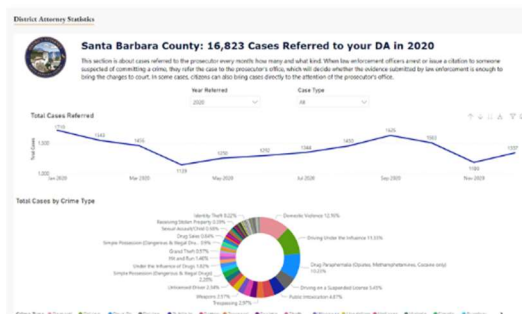
## Sheriff



<https://www.sbsheriff.org/data-dashboard/>



## District Attorney



<https://www.countyofsb.org/da/stats>

## CRIMINAL JUSTICE DATA COMMITTEE

The Criminal Justice Data Committee (CJDC) is a collaboration of six (6) county agencies working in partnership to facilitate cross-agency data sharing. This collective effort to gather comprehensive information for decision and policymaking includes the SBSO, DA's Office, PD, Superior Court, DBW and the Santa Barbara County Probation Department.

The CJDC is tasked with developing a data exchange infrastructure, process, and governance to enhance the ability to collect and analyze data on shared clients and improve data integration between agencies. To this end, the group developed an Integrated Justice Information System (IJIS). The IJIS is an innovation that resolves a core issue of cross-agency data sharing through its creation of a virtual 'handshake', or index allowing disparate systems to identify common clients regardless of where a justice-involved individual's data exists. With this in place, partner agencies can confidently connect their data and begin to explore workload efficiencies and applications to improve customer service as well as create reports and visualizations of the data. In FY 2021-2022, the number of agencies participating in the IJIS expanded to include the DA's Office as the fifth agency – in addition to the PD, Probation, SBSO and the Superior Court.

In addition, in FY 2021-2022, through the CJDC also began to authorize particular recurring data exchanges between departments allowing workload efficiencies to be realized. As an example of this, the PD can now access online the individuals in the Sheriff's custody rather than relying on less accurate or timely manual methods.

Utilizing the infrastructure and collaboration of the CJDC and the Integrated Justice Information System, the Santa Barbara Probation Department launched a public-facing data dashboard on July 13, 2021 allowing for greater transparency of criminal justice data. The Dashboard can be accessed from the [www.sbprobation.org](https://www.sbprobation.org) website through the "Data Dashboard" link under Adult Services. The dashboard includes a variety of filtering options for those



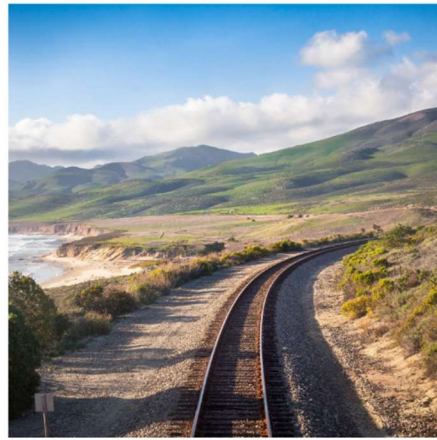
interested in diving deeper into the data trends as well as a map to view the number of active probation cases residing in different areas of the county. Recognizing that many of the terms used within the datasets are not familiar to the average community member, a glossary of terms and Frequently Asked Questions (FAQs) is also included to help educate those who access the dashboard.

Santa Barbara County’s CCP is committed to continuing to improve the public’s access to data. The dashboard project is an iterative one that will gradually improve over time as the county continues to explore how best to advance its criminal justice data work in ways that support the system as well as the community. The project is also a collective one. In October 2021, the Sheriff’s Department launched its own data dashboard<sup>11</sup>. Additionally, the District Attorney published 2019 and 2020 statistics on its website<sup>12</sup> in November 2021. The Superior Court has also expressed interest in providing data to help inform an accurate picture of the criminal justice system and allow for greater transparency. The County of Santa Barbara is also actively exploring opportunities to further advance this work with an interactive, real-time data dashboard that incorporates data from all criminal justice partner departments.



PROBATION CHIEF  
TANJA HEITMAN

"As our community seeks to better understand the local criminal justice system, we hope to add context where possible and increase understanding of the inputs, outputs and trends."



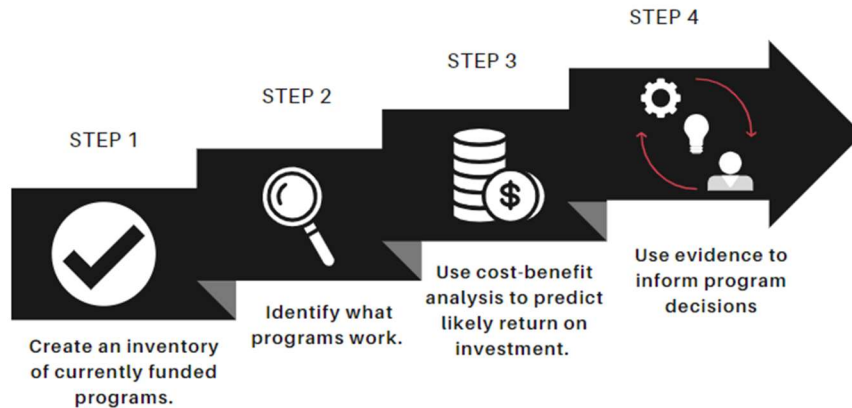
<sup>11</sup> Santa Barbara Sheriff Dashboard accessible at: <https://www.sbsheriff.org/data-dashboard/>

<sup>12</sup> Santa Barbara District Attorney statistics available at: <https://www.countyofsb.org/da/stats>



## CALIFORNIA STATE ASSOCIATION OF COUNTIES (CSAC) SUPPORT HUB

The CSAC Support Hub for Criminal Justice Programming is a joint effort of CSAC and the PewMacArthur Results First Initiative. This partnership focuses on increasing the use of data and evidence to make informed decisions about programs that work. To that end, the CSAC Support Hub provides tools and technical assistance to counties using the Results First Approach. The Santa Barbara County BOS locally endorsed the Results First Approach on August 27, 2013, making Santa Barbara the first California County to participate. There are four (4) steps in the approach:



Through the use of research and analytics, the justice system can better assess the costs, performance, and impact of their criminal justice programs and allow the County to:

- Reduce recidivism;
- Increase the success rates for members of the community receiving services;
- Increase staff effectiveness; and
- Generate public support for using high quality cost and performance data to reduce recidivism.

Locally, the County is able to pull and report recidivism data in part because of the CSAC Support Hub for Criminal Justice Programming as well as its data exchange partnerships with the Sheriff and Superior Court through the work of the CJDC.



## V. CLOSING

FY 2021-2022 tested the resilience and resourcefulness of our communities, but presented opportunities for change and growth even as we weathered a second year of pandemic-related uncertainty and challenge.

Shifts in perspective brought about new ways of partnering and working together, as seen within the pages of this realignment plan, and also laid the groundwork for additional change, such as the coming change to Probation Department supervision of the inmates released on the Sheriff's alternative sentencing program to provide more supports, services and supervision, and the approval of a multi-agency re-entry coordinator to break down the silo-driven work existing within multiple agencies and take a systemic approach to streamline these services.

With better service to the community in mind, the CCP has approved funding for additional diversion activities, in the hopes of creating interventions to reduce both incarceration and recidivism, and has funded programs that change the conversation around justice-involved individuals and mental health, such as the co-response teams.





An area of high focus continued to be the detention of inmates at the Santa Barbara County Jail with the high risk of COVID-19 contagion; diversion of inmates from custody or releasing on pretrial supervision became crucial. This required creative approaches from all partners. As noted in the pretrial supervision section of this plan, the number of clients released on pretrial supervision was significant, requiring more resources and staff. In January, the NBJ welcomed the first inmates after a long awaited and anticipated opening. While there are still some hurdles yet to be overcome, the new jail will utilize a direct supervision model, institute new tablet technology and other advancements to improve inmate programming.

It is impossible to predict the future, but through the use of data, evidence-informed programs and embracing the changes to come, the CCP remains committed to improving public safety and evolving its work. This work in our communities will include a strategic data-driven focus on pretrial assessment and reentry supports, supportive and transitional housing and employment, detention alternatives and diversion, and holistic approaches to working with clients. The CCP encourages discussion and the contribution of ideas to advance our work, so we may continue to reduce recidivism while ensuring individuals are served with dignity, respect, and humanity.

“

I alone cannot change the world, but I can cast a stone across the waters to create many ripples.

MOTHER TERESA

”



## VI. SPENDING PLAN

The proposed FY 2022-2023 budget of more than \$18 million demonstrates alignment with the CCP efforts which focus on jail population management, pretrial services, alternative sentencing, case management, supervision, treatment services and support for Realigned clients.

The budget includes an allocation of \$265,000 of restricted fund balance to one-time Realignment program related needs, as follows: Data needs for the CJDC \$40,000, Neighborhood Restorative Justice Pilot Program DA \$150,000, Evaluation Contract \$50,000 and Annual Training Allocation \$25,000.

Having the narrative detail of each described in previous sections, the charts included in the following pages detail:

1. FY 2022-2023 Public Safety Realignment Act Budget
2. Public Safety Realignment Act (AB109) Restricted Fund Balance Trend Summary
3. AB109 Restricted Fund Balance and FY 2022-2023 One-Time Allocation
4. A Five-Year Use/Source of Funds Trend Summary
5. A Five-Year Use/Source of Funds trend (Detail)

# Public Safety Realignment Act Budget

FY 2022-2023 Estimate By Project Component

FY 2022-2023

## CUSTODY

### JAIL CUSTODY

Custody Sergeant (1.0 FTE)	198,500
Custody Deputy S/D (4.0 FTE)	687,000
Custody Deputy (8.0 FTE)	1,260,800
AOP II (1.0 FTE)	107,900
Parolee Custody	275,000
Services and Supplies	55,000
<b>Total Jail Custody:</b>	<b>\$2,584,200</b>

### DETENTION ALTERNATIVES

DPO Assessor (2.0 FTE)	325,248
Multi-Agency Assessment, Case Planning and Reentry Coordinator	190,411
Discharge Planning Services	200,000
Diversion Efforts Services	832,510
Custody Deputy (1.0 FTE)	179,300
GPS Units	73,000
Services and Supplies	5,000
<b>Total Detention Alternatives:</b>	<b>\$1,805,469</b>

## TOTAL CUSTODY

**\$4,389,669**

## PROGRAM AND TREATMENT

### MENTAL HEALTH

Psychiatrist - DBW (0.25 FTE)	100,657
Psychiatric Technician - DBW (1.0 FTE)	134,983
MH Practitioner/Post Doc Intern - DBW (0.25 FTE)	37,951
Additional MH Services - DBW	190,129
MHRC Program	1,103,665
<b>Total Mental Health:</b>	<b>\$1,567,385</b>

### RELATED TREATMENT

#### Sheriff Treatment Program (STP)

Correctional Counselors (3 - North Branch Jail)	232,900
Correctional Counselors (2 - South Branch Jail)	155,500
Classification Case Manager (1 - South Branch Jail)	98,500
Security Escort (2.0 FTE - South Branch Jail)	320,000
Curriculum (North Branch Jail)	20,000
Curriculum (South Branch Jail)	25,000
AOP II (1.0 FTE - North Branch Jail)	104,700
<b>Total Related Treatment:</b>	<b>\$956,600</b>

### RE-ENTRY SERVICES

DPO Sr - PRRC (1.0 FTE)	174,053
DPO - PRRC (1.0 FTE)	166,212
AOP - PRRC (1.0 FTE)	109,157

...

Social Services Worker - Sheriff (1.0 FTE)	98,900
Contract Discharge Planner - Sheriff (1.0 FTE)	83,100
Services and Supplies - Sheriff	114,600
Pharmaceuticals	20,000
Treatment and Re-Entry Services	<u>\$1,041,292</u>
<b>Total Re-Entry Services:</b>	<b><u>\$1,807,314</u></b>

**VICTIM SERVICES**

Victim Witness Advocate (PTS) (1.0 FTE)	<u>122,922</u>
<b>Total Victim Services:</b>	<b><u>\$122,922</u></b>

**TOTAL PROGRAM AND TREATMENT** **\$4,454,221**

**COMMUNITY SUPERVISION**

**COMMUNITY SUPERVISION AND CASE MANAGEMENT**

<u>Supervision &amp; Support</u>	
Probation Manager (0.5 FTE)	114,139
SPO (2.0 FTE)	380,132
AOP (2.0 FTE)	<u>200,824</u>
<i>Subtotal Supervision &amp; Support:</i>	695,095

PRCS & PSS

DPO Sr (1.0 FTE)	174,047
DPO (14.0 FTE)	<u>2,230,886</u>
<i>Subtotal PRCS &amp; PSS:</i>	2,404,933

Operating Expenses

Vehicle Costs and Travel Expenses	46,100
Services and Supplies	<u>33,000</u>
<i>Total Operating Expense:</i>	79,100

Urinalysis	<u>10,000</u>
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**Total Community Supervision & Case Management:** **3,189,128**

**COLLABORATIVE EFFORTS**

Regional Response Teams

DPO Sr (2.0 FTE)	338,728
Co-Response Team Efforts	209,430
DSO S/D (2.0 FTE)	421,300
Deputy SGT (1.0 FTE)	249,600
Training - Sheriff	3,000
Services and Supplies - Sheriff	3,900
Communications Services	1,000
Vehicle Costs - Sheriff	<u>82,100</u>

*Subtotal Regional Response Teams:* 1,309,058

Regional Realignment Response Activity Fund (Guadalupe PD) 5,000

Collaborative Courts - District Attorney (1.0 FTE) 328,492

**Total Collaborative Efforts:** **\$1,642,550**

**TOTAL COMMUNITY SUPERVISION** **\$4,831,678**

**HOUSING**

**SUBSIDIZED SLE, DETOX**

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Subsidized SLE, Detox	\$320,000
<b>Total Subsidized Detox Housing:</b>	<b>\$320,000</b>

**SUPPORTIVE HOUSING**

Supportive Housing Program - CSD	\$400,000
<b>Total Supportive Housing:</b>	<b>\$400,000</b>

**HOUSING SPECIALISTS**

4 Housing Specialists - Public Defender	\$45,000
1 Housing Specialists - Probation	\$10,000
<b>Total Housing Specialists:</b>	<b>\$55,000</b>

**TOTAL HOUSING \$775,000**

**PRETRIAL SERVICES**

DPO Sr (2.0 FTE)	343,294
DPO (4.0 FTE)	634,787
Pretrial Services Navigator (2 Positions)	192,564
Supervision Services and Supplies	460,000
Assessment Services and Supplies	53,441
<b>Total Pretrial Services:</b>	<b>\$1,684,086</b>

**TOTAL PRETRIAL SERVICES \$1,684,086**

**INNOVATIONS**

**HOLISTIC DEFENSE**

Advocate/Social Workers MSW - Public Defender (4.0 FTE)	447,800
Licensed Clinical Social Worker (1.0 FTE)	138,000
LOP - Public Defender (ExH)	45,300
Client Services Specialist (1.0 FTE)	118,600
2 RTP Transporter (ExH)	93,000
ADMHS Recovery Assistant (1.0 FTE)	88,900
Travel Expenses - Public Defender	50,000
<b>Total Holistic Defense:</b>	<b>981,600</b>

**COMMUNITY ENGAGEMENT**

Community Engagement	\$100,000
<b>Total Community Engagement:</b>	<b>\$100,000</b>

**TOTAL INNOVATIONS \$1,081,600**

**ADMINISTRATION AND DATA ANALYSIS**

**EVALUATION AND DATA ANALYSIS**

Evaluation	68,796
EDP Systems & Programming Analyst (1.0 FTE)	135,558
Department Business Specialist (1.0 FTE)	130,062
Accountant I (0.5 FTE)	60,171
<b>Total Evaluation and Data Analysis:</b>	<b>\$394,587</b>

**ADMINISTRATION**

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Probation Admin (3.0%)	251,303
Sheriff Admin (3.0%)	106,200
DBW (13.0%)	35,567
District Attorney (3.0%)	13,542
Public Defender (3.0%)	30,800
Auditor-Controller (0.5%)	88,056

<b>Total Administration:</b>	<b>\$525,468</b>
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<b>TOTAL ADMINISTRATION AND DATA ANALYSIS</b>	<b>\$920,055</b>
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<b>TOTAL FY 2022-2023 Budget:</b>	<b>\$18,136,309</b>
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**FINANCING**

FY 2022-2023 AB109 Allocation (Estimate-based on 21-22 Actual)	15,934,650
FY 2020-2021 Growth Funds	2,201,659

<b>Total Financing:</b>	<b>\$18,136,309</b>
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<b>Financing (Under) / Over Budget:</b>	<b>\$0</b>
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## 2. Public Safety Realignment Act (AB109) Restricted Fund Balance Trend Summary

### Program Restricted Fund Balance

Fiscal Year (FY)	Beginning Fund			Ending Fund
	Balance	Increases	Decreases	Balance
FY 2011-2012	-	2,192,851	-	2,192,851
FY 2012-2013	2,192,851	1,989,390	(1,828,606)	2,353,635
FY 2013-2014	2,353,635	1,180,749	(209,287)	3,325,097
FY 2014-2015	3,325,097	1,273,852	(314,006)	4,284,944
FY 2015-2016	4,284,944	3,274,487	-	7,559,431
FY 2016-2017	7,559,431	2,825,790	(58,838)	10,326,383
FY 2017-2018	10,326,383	3,531,182	(272,523)	13,585,042
FY 2018-2019	13,585,042	2,695,375	(342,888)	15,937,529
FY 2019-2020	15,937,529	2,668,622	(3,888,060)	14,718,092
FY 2020-2021	14,718,092	3,315,383	(734,761)	17,298,714
FY 2021-2022 Est	17,298,714	5,246,177	(328,400)	22,216,490

### Planning Restricted Fund Balance

Fiscal Year (FY)	Beginning Fund			Ending Fund
	Balance	Increases	Decreases	Balance
FY 2011-2012	-	-	-	-
FY 2012-2013	-	150,000	-	150,000
FY 2013-2014	150,000	150,000	-	300,000
FY 2014-2015	300,000	150,000	-	450,000
FY 2015-2016	450,000	150,000	(68,326)	531,674
FY 2016-2017	531,674	150,000	(120,399)	561,275
FY 2017-2018	561,275	150,000	(48,938)	662,337
FY 2018-2019	662,337	150,000	(29,789)	782,548
FY 2019-2020	782,548	150,000	(6,605)	925,943
FY 2020-2021	925,943	150,000	(13,500)	1,062,443
FY 2021-2022 Est	1,062,443	150,000	-	1,212,443

### Implementation Restricted Fund Balance

Fiscal Year (FY)	Beginning Fund			Ending Fund
	Balance	Increases	Decreases	Balance
FY 2011-2012	-	63,255	-	63,255
FY 2012-2013	63,255	-	-	63,255
FY 2013-2014	63,255	-	-	63,255
FY 2014-2015	63,255	-	(17,800)	45,455
FY 2015-2016	45,455	-	-	45,455
FY 2016-2017	45,455	-	(43,486)	1,969
FY 2017-2018	1,969	-	(1,969)	-

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### 3. Realigned Restricted Fund Balance and FY 2022-2023 One Time Allocation

#### AB109 Restricted Fund Balance (Reserves) -- Programmatic

<b>AB109 Restricted Fund Balance</b>	<b>22,216,490</b>
<b>Less Adjustments</b>	
<u>Remaining Balances For FY 17-18 One Time Allocations</u>	
Probation Report and Resource Center (PRRC)	1,500,000
Pretrial Services Program	359,820
Subtotal Remaining Balances for FY 17-18 One Time Allocations	<u>1,859,820</u>
<u>Remaining Balances For FY 18-19 One Time Allocations</u>	
Development/Rehabilitation of Re-Entry/Transitional Facility (HCD)	1,500,000
AB1810 (DSH) Grant CCP Match (Behavioral Wellness)	333,760
Subtotal Remaining Balances For FY 18-19 One Time Allocations	<u>1,833,759</u>
<u>FY 22-23 One Time Allocations</u>	
Neighborhood Restorative Justice Program (District Attorney - Yr 1 of 2 Yr Extension)	150,000
Data Needs (Criminal Justice Data Committee)	40,000
Subtotal FY 22-23 One Time Allocations	<u>190,000</u>
To Balance FY 22-23 Ongoing Operations	2,201,659
Prudent Reserve	1,200,000
<b>Total Adjustments</b>	<b><u>7,285,239</u></b>
<b>Available AB109 Restricted Fund Balance</b>	<b>14,931,251</b>



## 4. A Five Year Use/Source of Funds Trend Summary

	FY 2019-2020 <u>Actual</u>	FY 2020-2021 <u>Actual</u>	FY 2021-2022 <u>Adop Budget</u>	FY 2021-2022 <u>FYE Estimate</u>	FY 2022-2023 <u>Adop Budget</u>
<b>SOURCE OF FUNDS</b>					
<b><u>STATE REVENUE</u></b>					
AB109 Base Allocation	13,460,000	13,460,000	15,934,650	15,934,650	15,934,650
PFY Addl AB109 Allocation	-	999,679	-	-	-
State General Fund Realignment Backfill	-	849,845	-	-	-
PFY Base Restoration	-	-	-	217,588	-
PFY Growth Funds	531,882	-	-	2,201,659	2,201,659
Planning Funds	150,000	150,000	-	150,000	150,000
<b>TOTAL STATE REVENUE:</b>	<b>14,141,882</b>	<b>15,459,524</b>	<b>15,934,650</b>	<b>18,503,898</b>	<b>18,286,309</b>
<b><u>DECREASE TO RFB</u></b>					
Use of PFY Unspent Allocation	-	-	-	-	-
MHRC and PRRC Remodel	3,051,832	-	-	-	-
Data Needs - CJDC	11,441	40,000	40,000	40,000	40,000
Prop 47 Data Mining	147,403	38,000	-	-	-
Prop 47 Judicial Assistant	83,155	24,000	-	-	-
Prop 47 Distric Attorney	62,154	16,000	-	-	-
Neighborhood Restorative Justice Program (District Attorney)	-	24,836	154,500	154,500	150,000
Jail Treatment Expansion Tablets and infrastructure	98,550	-	-	-	-
Re-Entry/Transitional Facility-CSD	42,902	35,269	-	-	-
Supportive Housing-CSD	395,932	453,254	-	-	-
Pretrial Felony Mental Health Diversion Program-DBW	-	61,240	-	133,900	-
Annual Training Allocation	903	13,500	25,000	-	25,000
Expansion of Evaluation Contract	5,702	-	50,000	-	50,000
<b>TOTAL DECREASE TO RFB:</b>	<b>3,899,973</b>	<b>706,100</b>	<b>269,500</b>	<b>328,400</b>	<b>265,000</b>
<b>TOTAL SOURCE OF FUNDS:</b>	<b>18,041,855</b>	<b>16,165,624</b>	<b>16,204,150</b>	<b>18,832,298</b>	<b>18,551,309</b>
<b>USE OF FUNDS</b>					
<b><u>ONGOING EXPENDITURES</u></b>					
<b><u>CUSTODY</u></b>					
Jail Custody	2,438,432	2,518,619	2,526,600	2,523,800	2,584,200
Detention Alternatives	438,672	515,010	554,142	512,542	1,805,469
<b>TOTAL CUSTODY:</b>	<b>2,877,104</b>	<b>3,033,629</b>	<b>3,080,742</b>	<b>3,036,342</b>	<b>4,389,669</b>
<b><u>PROGRAM AND TREATMENT</u></b>					
Mental Health	328,712	419,675	1,551,470	812,805	1,567,385
Sheriff Treatment Program (STP)	161,265	710,715	905,300	781,800	956,600
Re-Entry Services	1,325,447	1,463,143	1,828,518	1,463,813	1,807,314
Victim Services	95,549	115,360	119,534	119,534	122,922
<b>TOTAL PROGRAM AND TREATMENT:</b>	<b>1,910,974</b>	<b>2,708,893</b>	<b>4,404,822</b>	<b>3,177,952</b>	<b>4,454,221</b>
<b><u>COMMUNITY SUPERVISION</u></b>					
Community Supervision & Case Management	2,573,880	3,005,594	3,268,880	2,882,301	3,189,128
Collaborative Efforts	979,834	1,144,548	1,398,912	1,278,812	1,642,550
<b>TOTAL COMMUNITY SUPERVISION:</b>	<b>3,553,714</b>	<b>4,150,142</b>	<b>4,667,792</b>	<b>4,161,113</b>	<b>4,831,678</b>
<b><u>HOUSING</u></b>					
Subsidized SLE, Detox	320,000	299,001	320,000	296,266	320,000
Supportive Housing Program	-	-	400,000	400,000	400,000
Housing Specialists	29,267	49,600	55,000	55,000	55,000
<b>TOTAL HOUSING:</b>	<b>349,267</b>	<b>348,601</b>	<b>775,000</b>	<b>751,266</b>	<b>775,000</b>
<b>PRETRIAL SERVICES</b>	<b>619,917</b>	<b>740,388</b>	<b>814,387</b>	<b>733,651</b>	<b>1,684,086</b>

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#### 4. A Five Year Use/Source of Funds Trend Summary

	<u>FY 2019-2020</u> Actual	<u>FY 2020-2021</u> Actual	<u>FY 2021-2022</u> Adop Budget	<u>FY 2021-2022</u> FYE Estimate	<u>FY 2022-2023</u> Adop Budget
<b><u>INNOVATIONS</u></b>					
Holistic Defense	428,177	556,113	711,817	613,900	981,600
Community Engagement	22,687	16,100	100,000	-	100,000
<b>TOTAL INNOVATIONS:</b>	<b>450,864</b>	<b>572,213</b>	<b>811,817</b>	<b>613,900</b>	<b>1,081,600</b>
<b><u>ADMINISTRATION AND DATA ANALYSIS</u></b>					
Evaluation and Data Analysis	208,798	186,162	384,264	237,671	394,587
Administration	381,886	432,687	484,067	430,937	525,468
<b>TOTAL ADMINISTRATION AND DATA ANALYSIS:</b>	<b>590,684</b>	<b>618,849</b>	<b>868,331</b>	<b>668,608</b>	<b>920,055</b>
<b>TOTAL ONGOING EXPENDITURES:</b>	<b>10,352,523</b>	<b>12,172,715</b>	<b>15,422,891</b>	<b>13,142,832</b>	<b>18,136,309</b>
<b><u>ONE TIME EXPENDITURES</u></b>					
MHRC and PRRC remodel	3,051,832	-	-	-	-
Data Needs - CJDC	11,441	40,000	40,000	40,000	40,000
Prop 47 Data Mining	147,403	38,000	-	-	-
Prop 47 Judicial Assistant	83,155	24,000	-	-	-
Prop 47 Distric Attorney	62,154	16,000	-	-	-
Neighborhood Restorative Justice Program (District Attorney)	-	24,836	154,500	154,500	150,000
Jail Treatment Expansion Tablets and infrastructure	98,550	-	-	-	-
Re-Entry/Transitional Facility-CSD	42,902	35,269	-	-	-
Supportive Housing-CSD	395,932	453,254	-	-	-
Pretrial Felony Mental Health Diversion Program-DBW	-	61,240	-	133,900	-
Annual Training Allocation	903	13,500	25,000	-	25,000
Expansion of Evaluation Contract	5,702	-	50,000	-	50,000
<b>TOTAL ONE TIME EXPENDITURES:</b>	<b>3,899,973</b>	<b>706,100</b>	<b>269,500</b>	<b>328,400</b>	<b>265,000</b>
<b><u>INCREASE TO RFB</u></b>					
Unspent Base Allocation	3,107,477	1,287,286	511,759	2,791,818	-
PFY Addl AB109 Allocation	-	999,679	-	-	-
PFY Base Restoration	-	-	-	217,588	-
State General Fund Realignment Backfill	-	849,845	-	-	-
PFY Growth Funds	531,882	-	-	2,201,659	-
Planning Funds	150,000	150,000	-	150,000	150,000
<b>TOTAL INCREASE TO RFB:</b>	<b>3,789,359</b>	<b>3,286,809</b>	<b>511,759</b>	<b>5,361,066</b>	<b>150,000</b>
<b>TOTAL USE OF FUNDS:</b>	<b>18,041,855</b>	<b>16,165,624</b>	<b>16,204,150</b>	<b>18,832,298</b>	<b>18,551,309</b>

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## 5. A Five Year Use/Source of Funds Trend (Detail)

	FY 2019-2020 <u>Actual</u>	FY 2020-2021 <u>Actual</u>	FY 2021-2022 <u>Adop Budget</u>	FY 2021-2022 <u>FYE Estimate</u>	FY 2022-2023 <u>Adop Budget</u>
<b>SOURCE OF FUNDS</b>					
<b><u>STATE REVENUE</u></b>					
AB109 Base Allocation	13,460,000	13,460,000	15,934,650	15,934,650	15,934,650
PFY Addl AB109 Allocation	-	999,679	-	-	-
State General Fund Realignment Backfill	-	849,845	-	-	-
PFY Base Restoration	-	-	-	217,588	-
PFY Growth Funds	531,882	-	-	2,201,659	2,201,659
Planning Funds	150,000	150,000	-	150,000	150,000
<b>TOTAL STATE REVENUE:</b>	<b>14,141,882</b>	<b>15,459,524</b>	<b>15,934,650</b>	<b>18,503,898</b>	<b>18,286,309</b>
<b><u>DECREASE TO RFB</u></b>					
Use of PFY Unspent Allocation	-	-	-	-	-
MHRC and PRRC Remodel	3,051,832	-	-	-	-
Data Needs - CJDC	11,441	40,000	40,000	40,000	40,000
Prop 47 Data Mining	147,403	38,000	-	-	-
Prop 47 Judicial Assistant	83,155	24,000	-	-	-
Prop 47 Distric Attorney	62,154	16,000	-	-	-
Neighborhood Restorative Justice Program (District Attorney)	-	24,836	154,500	154,500	150,000
Jail Treatment Expansion Tablets and infrastructure	98,550	-	-	-	-
Re-Entry/Transitional Facility-CSD	42,902	35,269	-	-	-
Supportive Housing-CSD	395,932	453,254	-	-	-
Pretrial Felony Mental Health Diversion Program-DBW	-	61,240	-	133,900	-
Annual Training Allocation	903	13,500	25,000	-	25,000
Expansion of Evaluation Contract	5,702	-	50,000	-	50,000
<b>TOTAL DECREASE TO RFB:</b>	<b>3,899,973</b>	<b>706,100</b>	<b>269,500</b>	<b>328,400</b>	<b>265,000</b>
<b>TOTAL SOURCE OF FUNDS:</b>	<b>18,041,855</b>	<b>16,165,624</b>	<b>16,204,150</b>	<b>18,832,298</b>	<b>18,551,309</b>
<b>USE OF FUNDS</b>					
<b><u>ONGOING EXPENDITURES</u></b>					
<b><u>CUSTODY</u></b>					
<b><u>Jail Custody</u></b>					
Jail Staff	2,437,666	2,518,260	2,196,600	2,523,000	2,254,200
Parolee Custody	-	-	275,000	-	275,000
Services and Supplies	766	360	55,000	800	55,000
Subtotal Jail Custody:	2,438,432	2,518,619	2,526,600	2,523,800	2,584,200
<b><u>Detention Alternatives</u></b>					
DPO Assessor (2.0 FTE)	223,866	322,749	330,442	330,442	325,248
Multi-Agency Assessment, Case Planning & Re-Entry Coordinator	-	-	-	-	190,411
Discharge Planning Services	-	-	-	-	200,000
Diversion Efforts Services	-	-	-	-	832,510
Custody Deputy (1.0 FTE)	176,776	152,187	145,700	156,100	179,300
GPS Units	-	38,114	73,000	25,069	73,000
Services and Supplies	38,030	1,960	5,000	931	5,000
Subtotal Detention Alternatives:	438,672	515,010	554,142	512,542	1,805,469
<b>TOTAL CUSTODY:</b>	<b>2,877,104</b>	<b>3,033,629</b>	<b>3,080,742</b>	<b>3,036,342</b>	<b>4,389,669</b>
<b><u>PROGRAM AND TREATMENT</u></b>					
<b><u>Mental Health</u></b>					
Psychiatrist (0.25 FTE) - DBW	133,863	96,748	98,683	98,683	100,657
Psychiatric Technician - DBW (1.0 FTE)	119,168	122,147	122,147	122,147	134,983
MH Practitioner/Post Doc Intern - DBW (0.25 FTE)	6,407	10,651	36,846	36,846	37,951
Additional MH Services - DBW	69,274	190,129	190,129	190,129	190,129
MHRC Program	-	-	1,103,665	365,000	1,103,665
Subtotal Mental Health:	328,712	419,675	1,551,470	812,805	1,567,385
Sheriff Treatment Program (STP)	161,265	710,715	905,300	781,800	956,600
<b><u>Re-Entry Services</u></b>					
DPO Sr - PRRC (1.0 FTE)	170,033	139,242	175,989	163,692	174,053
DPO - PRRC (1.0 FTE)	150,636	163,930	186,759	145,306	166,212
AOP - PRRC (1.0 FTE)	99,152	105,652	108,578	109,234	109,157
Community Release Specialist - Sheriff (1.0 FTE)	-	-	106,800	50,000	98,900
Contract Discharge Planner - Sheriff (1.0 FTE)	45,873	60,106	83,100	88,127	83,100

## 5. A Five Year Use/Source of Funds Trend (Detail)

	FY 2019-2020	FY 2020-2021	FY 2021-2022	FY 2021-2022	FY 2022-2023
	Actual	Actual	Adop Budget	FYE Estimate	Adop Budget
Services and Supplies - Sheriff	49,603	104,677	106,000	107,173	114,600
Pharmaceuticals	301	268	20,000	119	20,000
Treatment and Re-Entry Services	809,849	889,269	1,041,292	800,162	1,041,292
Subtotal Re-Entry Services:	1,325,447	1,463,144	1,828,518	1,463,813	1,807,314
<u>Victim Services</u>					
Victim Witness Advocate (PTS) (1.0 FTE)	95,549	115,360	119,534	119,534	122,922
Subtotal Victim Services	95,549	115,360	119,534	119,534	122,922
<b>TOTAL PROGRAM AND TREATMENT:</b>	<b>1,910,974</b>	<b>2,708,894</b>	<b>4,404,822</b>	<b>3,177,952</b>	<b>4,454,221</b>
<u>COMMUNITY SUPERVISION</u>					
<u>Community Supervision and Case Management</u>					
<u>Supervision &amp; Support</u>					
Probation Manager (0.5 FTE)	92,480	122,613	108,378	122,283	114,139
SPO (2.0 FTE)	344,693	400,423	386,527	389,317	380,132
AOP (2.0 FTE)	155,411	198,987	204,946	200,138	200,824
Subtotal Supervision & Support:	592,584	722,024	699,851	711,738	695,095
<u>PRCS &amp; PSS</u>					
DPO Sr (1.0 FTE)	121,605	187,375	176,247	173,421	174,047
DPO (14.0 FTE)	1,786,080	2,040,415	2,303,682	1,935,609	2,230,886
Subtotal PRCS & PSS:	1,907,685	2,227,789	2,479,929	2,109,030	2,404,933
<u>Operating Expenses</u>					
Vehicle Costs and Travel Expenses	36,165	22,627	46,100	29,735	46,100
Services and Supplies	33,329	33,000	33,000	31,798	33,000
Subtotal Operating Expense:	69,494	55,627	79,100	61,533	79,100
Urinalysis	4,117	155	10,000	-	10,000
Subtotal Community Supervision & Case Management:	2,573,880	3,005,595	3,268,880	2,882,301	3,189,128
<u>Collaborative Efforts</u>					
<u>Regional Response Teams</u>					
DPO Sr (2.0 FTE)	161,834	275,596	356,588	356,588	338,728
Co-Response Team Efforts	-	-	-	-	209,430
Deputy S/D (2.0 FTE)	289,351	299,077	386,000	350,249	421,300
Deputy SGT (1.0 FTE)	146,552	176,157	251,800	176,351	249,600
Training - Sheriff	-	-	3,000	-	3,000
Services and Supplies - Sheriff	4,724	2,164	3,900	3,000	3,900
Communications Services	-	-	-	-	1,000
Vehicle Costs - Sheriff	81,256	82,583	71,100	71,100	82,100
Subtotal Regional Response Teams:	683,717	835,577	1,072,388	957,288	1,309,058
Regional Realignment Response Activity Fund (Police Depts.)	-	-	5,000	-	5,000
Collaborative Courts - District Attorney (1.0 FTE)	296,117	308,971	321,524	321,524	328,492
Subtotal Collaborative Efforts:	979,834	1,144,548	1,398,912	1,278,812	1,642,550
<b>TOTAL COMMUNITY SUPERVISION:</b>	<b>3,553,714</b>	<b>4,150,142</b>	<b>4,667,792</b>	<b>4,161,113</b>	<b>4,831,678</b>
<u>HOUSING</u>					
Subsidized SLE, Detox	320,000	299,001	320,000	296,266	320,000
Supportive Housing Pilot Program	-	-	400,000	400,000	400,000
<u>Housing Specialists</u>					
4 Housing Specialists - Public Defender	20,267	39,600	45,000	45,000	45,000
2 Housing Specialists - Probation	9,000	10,000	10,000	10,000	10,000
Subtotal Housing Specialists:	29,267	49,600	55,000	55,000	55,000
<b>TOTAL HOUSING:</b>	<b>349,267</b>	<b>348,601</b>	<b>775,000</b>	<b>751,266</b>	<b>775,000</b>
<u>PRETRIAL SERVICES</u>					
DPO Sr (2.0 FTE)	147,869	173,803	178,294	170,490	343,294
DPO (4.0 FTE)	365,993	441,585	457,652	438,161	634,787
Pretrial Services Navigator (2 Positions)	-	-	-	-	192,564
Assessment Services and Supplies	20,055	-	53,441	-	53,441
Supervision Services and Supplies	86,000	125,000	125,000	125,000	460,000
<b>TOTAL PRETRIAL SERVICES:</b>	<b>619,917</b>	<b>740,388</b>	<b>814,387</b>	<b>733,651</b>	<b>1,684,086</b>

## 5. A Five Year Use/Source of Funds Trend (Detail)

	FY 2019-2020 <u>Actual</u>	FY 2020-2021 <u>Actual</u>	FY 2021-2022 <u>Adop Budget</u>	FY 2021-2022 <u>FYE Estimate</u>	FY 2022-2023 <u>Adop Budget</u>
<b><u>INNOVATIONS</u></b>					
<u>Holistic Defense</u>					
Social Workers - Public Defender (4.0 FTE)	226,208	315,694	426,494	381,260	447,800
Licensed Clinical Social Worker (1.0 FTE)	-	-	-	-	138,000
LOP - Public Defender (ExH)	35,223	45,291	45,291	45,291	45,300
Client Services Specialist (1.0 FTE)	56,457	56,457	56,457	48,251	118,600
3 RTP Transporter (ExH)	91,883	119,054	133,575	113,870	93,000
ADMHS Recovery Assistant	-	-	-	-	88,900
Travel Expenses - Public Defender	18,406	19,617	50,000	25,228	50,000
Subtotal Holistic Defense:	<u>428,177</u>	<u>556,113</u>	<u>711,817</u>	<u>613,900</u>	<u>981,600</u>
Community Engagement	22,687	16,100	100,000	-	100,000
<b>TOTAL INNOVATIONS:</b>	<b><u>450,864</u></b>	<b><u>572,213</u></b>	<b><u>811,817</u></b>	<b><u>613,900</u></b>	<b><u>1,081,600</u></b>
<b><u>ADMINISTRATION AND DATA ANALYSIS</u></b>					
<u>Evaluation and Data Analysis</u>					
Evaluation	34,656	-	68,796	-	68,796
EDP Systems & Programming Analyst (1.0 FTE)	-	-	134,849	57,052	135,558
Department Business Specialist (1.0 FTE)	118,437	128,827	124,687	124,687	130,062
Accountant I (0.5 FTE)	55,706	57,335	55,932	55,932	60,171
Subtotal Evaluation and Data Analysis:	<u>208,798</u>	<u>186,162</u>	<u>384,264</u>	<u>237,671</u>	<u>394,587</u>
<u>Administration</u>					
Probation (3.0%)	171,541	198,290	231,782	196,557	251,303
Sheriff (3.0%)	77,991	96,880	103,000	99,168	106,200
Behavioral Wellness (13.0%)	39,436	36,056	38,652	38,652	35,567
District Attorney (3.0%)	11,750	12,401	13,232	13,232	13,542
Public Defender (3.0%)	13,453	17,871	22,705	19,767	30,800
Auditor-Controller (0.5%)	67,714	71,188	74,696	63,561	88,056
Subtotal Administration:	<u>381,886</u>	<u>432,687</u>	<u>484,067</u>	<u>430,937</u>	<u>525,468</u>
<b>TOTAL ADMINISTRATION AND DATA ANALYSIS:</b>	<b><u>590,684</u></b>	<b><u>618,849</u></b>	<b><u>868,331</u></b>	<b><u>668,608</u></b>	<b><u>920,055</u></b>
<b>TOTAL ONGOING EXPENDITURES:</b>	<b><u>10,352,523</u></b>	<b><u>12,172,715</u></b>	<b><u>15,422,891</u></b>	<b><u>13,142,832</u></b>	<b><u>18,136,309</u></b>
<b><u>ONE TIME EXPENDITURES</u></b>					
MHRC and PRRC remodel	3,051,832	-	-	-	-
Data Needs - CJDC	11,441	40,000	40,000	40,000	40,000
Prop 47 Data Mining	147,403	38,000	-	-	-
Prop 47 Judicial Assistant	83,155	24,000	-	-	-
Prop 47 District Attorney	62,154	16,000	-	-	-
Neighborhood Restorative Justice Program (District Attorney)	-	24,836	154,500	154,500	150,000
Jail Treatment Expansion Tablets and infrastructure	98,550	-	-	-	-
Re-Entry/Transitional Facility-CSD	42,902	35,269	-	-	-
Supportive Housing-CSD	395,932	453,254	-	-	-
Pretrial Felony Mental Health Diversion Program-DBW	-	61,240	-	133,900	-
Annual Training Allocation	903	13,500	25,000	-	25,000
Expansion of Evaluation Contract	5,702	-	50,000	-	50,000
<b>TOTAL ONE TIME EXPENDITURES:</b>	<b><u>3,899,973</u></b>	<b><u>706,100</u></b>	<b><u>269,500</u></b>	<b><u>328,400</u></b>	<b><u>265,000</u></b>
<b><u>INCREASE TO RFB</u></b>					
Unspent Base Allocation	3,107,477	1,287,285	511,759	2,791,818	-
PFY Addl AB109 Allocation	-	999,679	-	-	-
PFY Base Restoration	-	-	-	217,588	-
State General Fund Realignment Backfill	-	849,845	-	-	-
PFY Growth Funds	531,882	-	-	2,201,659	-
Planning Funds	150,000	150,000	-	150,000	150,000
<b>TOTAL INCREASE TO RFB:</b>	<b><u>3,789,359</u></b>	<b><u>3,286,808</u></b>	<b><u>511,759</u></b>	<b><u>5,361,066</u></b>	<b><u>150,000</u></b>
<b>TOTAL USE OF FUNDS:</b>	<b><u>18,041,855</u></b>	<b><u>16,165,624</u></b>	<b><u>16,204,150</u></b>	<b><u>18,832,298</u></b>	<b><u>18,551,309</u></b>

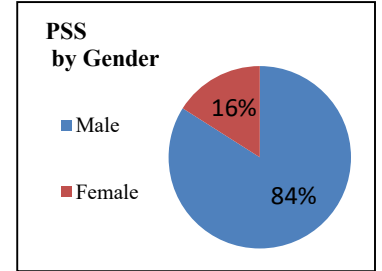
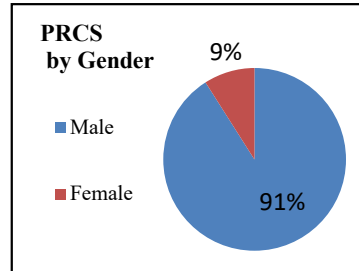
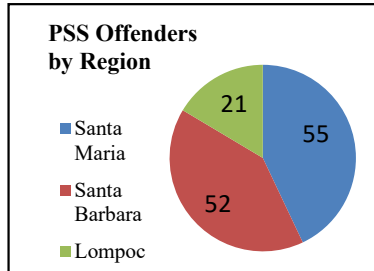
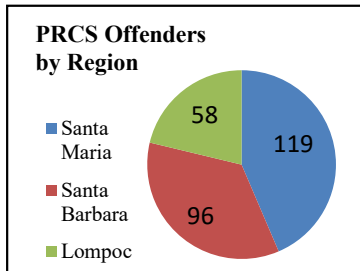
# Realignment Operational Impact Report July 2021

Attachment #1

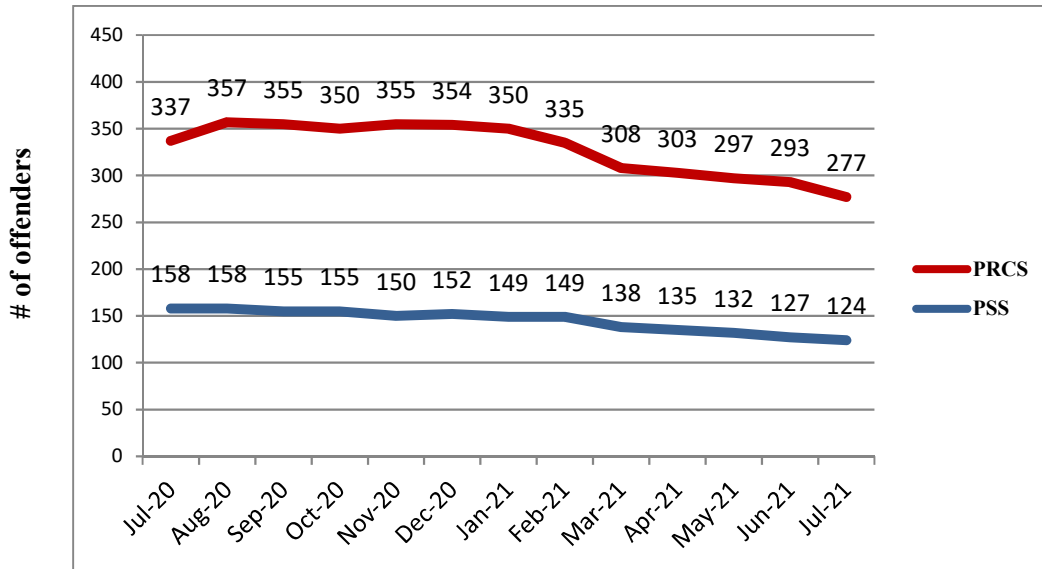
PROBATION		
# of PRCS		
Entered	Exited	Net
15	30	277
# of PSS (NX3)		
Entered	Exited	Net
2	0	124

SHERIFF			
Incarcerated Realigned Offenders			
	Custody	Alternative	Total
Sentenced	28	6	34
*PRCS/PSS	36	0	36
*Parole	0	0	0
<i>*Technical Violations Only</i>			
Total Planned Bed Days: 3346/Month (110 ADA)			
	Bed Days	% of Planned Bed Days	
Custody	1036	30.96%	
Alternative	177	5.29%	
Total	1213	36.25%	

COURTS		
# of NX3 Sentences		
	This Month	Last Month
Custody only	4	2
PSS	4	3
# of Individuals with Signed Waivers		
This Month	0	
Last Month	0	
# of PRCS Revocation Hearings		
This Month	0	
Last Month	0	



### SUPERVISED REALIGNED OFFENDER POPULATION -12 MONTHS



FY 21-22 FINANCIAL STATUS			
As of July 31, 2021			
Component	Budget	Expenditures	8% of Fiscal Year Elapsed
			% of Funds Expended
Jail Custody	\$ 2,526,600	\$ 233,601	9.3%
Detention Alternatives	554,142	61,946	11.2%
Mental Health	1,551,470	-	0.0%
Related Treatment	905,300	30,394	3.4%
Re-Entry Services	1,828,518	48,301	2.6%
Victim Services	119,534	-	0.0%
Community Supervision	3,268,880	259,929	8.0%
Collaborative Efforts	1,398,912	85,449	6.1%
Subsidized SLE, Detox, Housing	775,000	-	0.0%
Pretrial Services	814,387	37,042	4.6%
Holistic Defense	711,817	-	0.0%
Community Engagement	100,000	-	0.0%
Evaluation	384,264	16,393	4.3%
Administration	484,067	25,409	5.3%
<b>Total</b>	<b>\$15,422,891</b>	<b>\$ 798,464</b>	<b>5.2%</b>

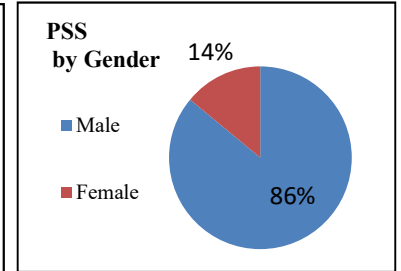
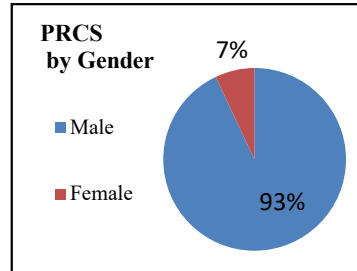
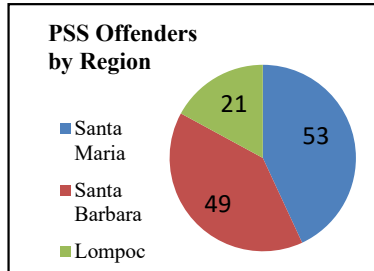
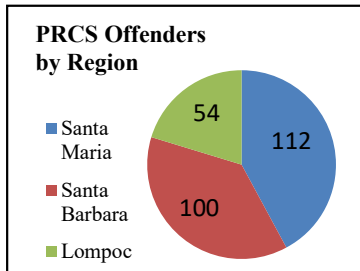
# Realignment Operational Impact Report August 2021

Attachment #1

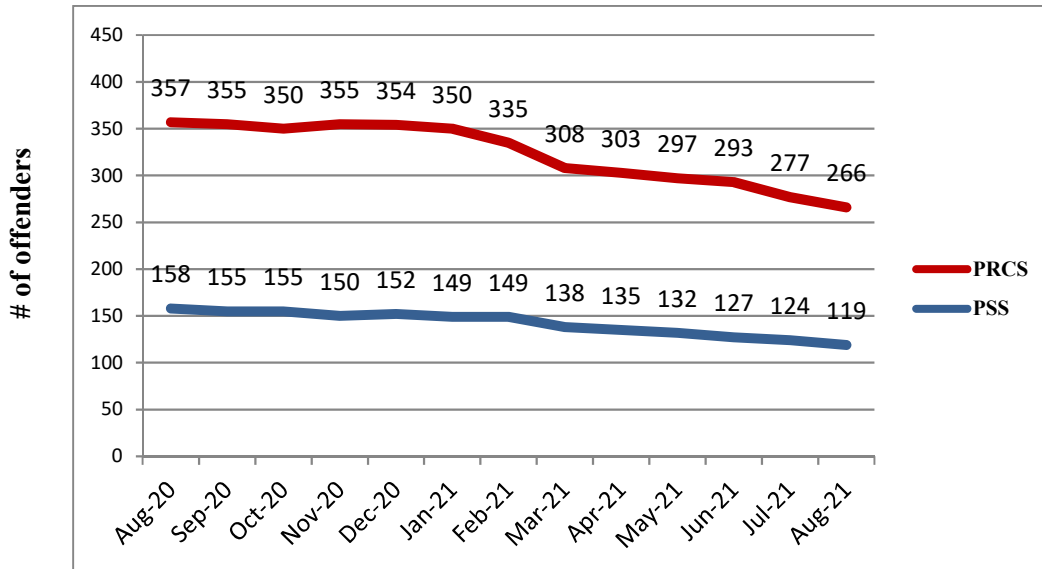
PROBATION		
# of PRCS		
Entered	Exited	Net
15	19	266
# of PSS (NX3)		
Entered	Exited	Net
0	6	119

SHERIFF			
Incarcerated Realigned Offenders			
	Custody	Alternative	Total
Sentenced	27	5	32
*PRCS/PSS	28	0	28
*Parole	0	0	0
<i>*Technical Violations Only</i>			
<b>Total Planned Bed Days: 3346/Month (110 ADA)</b>			
	Bed Days	% of Planned Bed Days	
Custody	978	29.23%	
Alternative	125	3.74%	
Total	1103	32.96%	

COURTS		
# of NX3 Sentences		
	This Month	Last Month
Custody only	0	4
PSS	1	4
# of Individuals with Signed Waivers		
This Month	0	
Last Month	0	
# of PRCS Revocation Hearings		
This Month	0	
Last Month	0	



### SUPERVISED REALIGNED OFFENDER POPULATION -12 MONTHS



FY 21-22 FINANCIAL STATUS			
As of August 31, 2021			
			17% of Fiscal Year Elapsed
Component	Budget	Expenditures	% of Funds Expended
Jail Custody	\$ 2,526,600	\$ 431,489	17.1%
Detention Alternatives	554,142	107,824	19.5%
Mental Health	1,551,470	-	0.0%
Related Treatment	905,300	58,001	6.4%
Re-Entry Services	1,828,518	82,016	4.5%
Victim Services	119,534	-	0.0%
Community Supervision	3,268,880	517,639	15.8%
Collaborative Efforts	1,398,912	171,616	12.3%
Subsidized SLE, Detox, Housing	775,000	2,250	0.3%
Pretrial Services	814,387	75,793	9.3%
Holistic Defense	711,817	-	0.0%
Community Engagement	100,000	-	0.0%
Evaluation	384,264	30,778	8.0%
Administration	484,067	47,877	9.9%
<b>Total</b>	<b>\$15,422,891</b>	<b>\$ 1,525,283</b>	<b>9.9%</b>

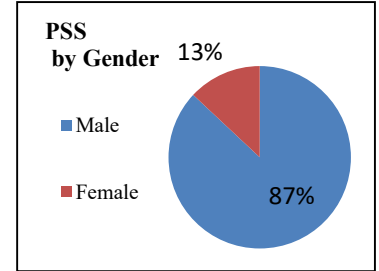
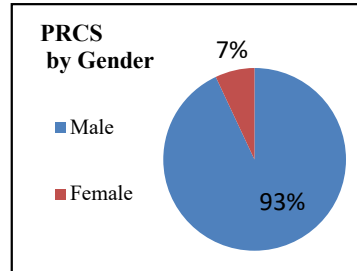
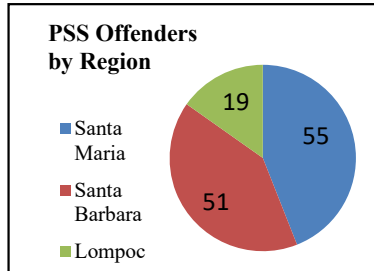
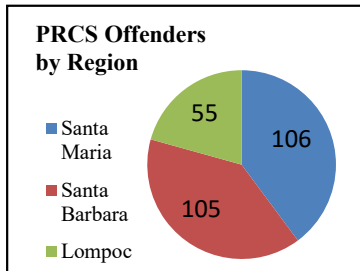
# Realignment Operational Impact Report September 2021

Attachment #1

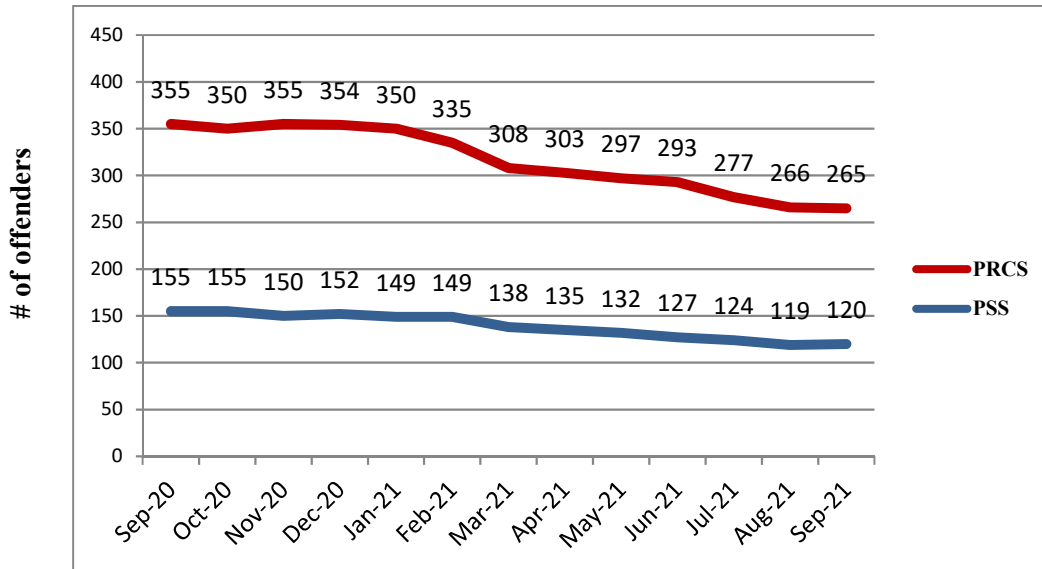
PROBATION		
# of PRCS		
Entered	Exited	Net
12	17	265
# of PSS (NX3)		
Entered	Exited	Net
0	3	120

SHERIFF			
Incarcerated Realigned Offenders			
	Custody	Alternative	Total
Sentenced	27	5	32
*PRCS/PSS	28	0	28
*Parole	0	0	0
<i>*Technical Violations Only</i>			
Total Planned Bed Days: 3346/Month (110 ADA)			
	Bed Days	% of Planned Bed Days	
Custody	984	29.24%	
Alternative	142	4.24%	
Total	1126	33.65%	

COURTS		
# of NX3 Sentences		
	This Month	Last Month
Custody only	0	0
PSS	2	1
# of Individuals with Signed Waivers		
This Month	0	
Last Month	0	
# of PRCS Revocation Hearings		
This Month	0	
Last Month	0	



### SUPERVISED REALIGNED OFFENDER POPULATION -12 MONTHS



FY 21-22 FINANCIAL STATUS			
As of September 30, 2021			
			25% of Fiscal Year Elapsed
Component	Budget	Expenditures	% of Funds Expended
Jail Custody	\$ 2,526,600	\$ 628,477	24.9%
Detention Alternatives	554,142	139,745	25.2%
Mental Health	1,551,470	-	0.0%
Related Treatment	905,300	88,233	9.8%
Re-Entry Services	1,828,518	124,445	6.8%
Victim Services	119,534	-	0.0%
Community Supervision	3,268,880	723,378	22.1%
Collaborative Efforts	1,398,912	231,497	16.6%
Subsidized SLE, Detox, Housing	775,000	23,166	3.0%
Pretrial Services	814,387	154,545	19.0%
Holistic Defense	711,817	-	0.0%
Community Engagement	100,000	-	0.0%
Evaluation	384,264	42,863	11.2%
Administration	484,067	70,606	14.6%
<b>Total</b>	<b>\$15,422,891</b>	<b>\$ 2,226,955</b>	<b>14.4%</b>



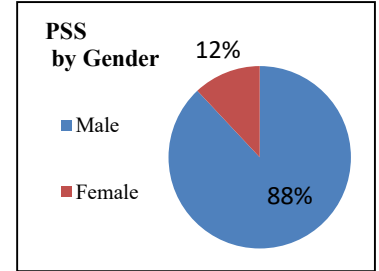
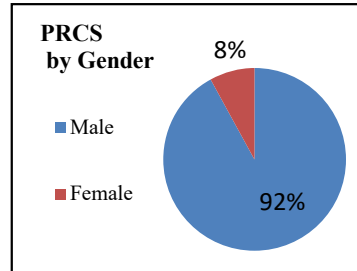
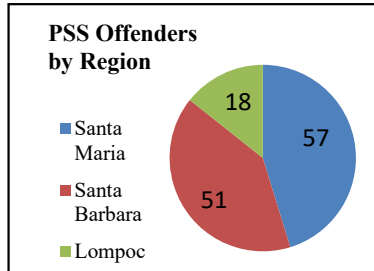
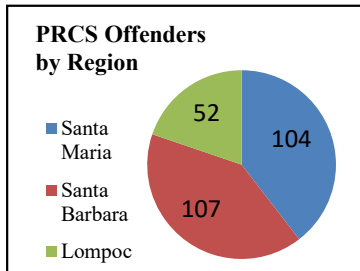
# Realignment Operational Impact Report October 2021

Attachment #1

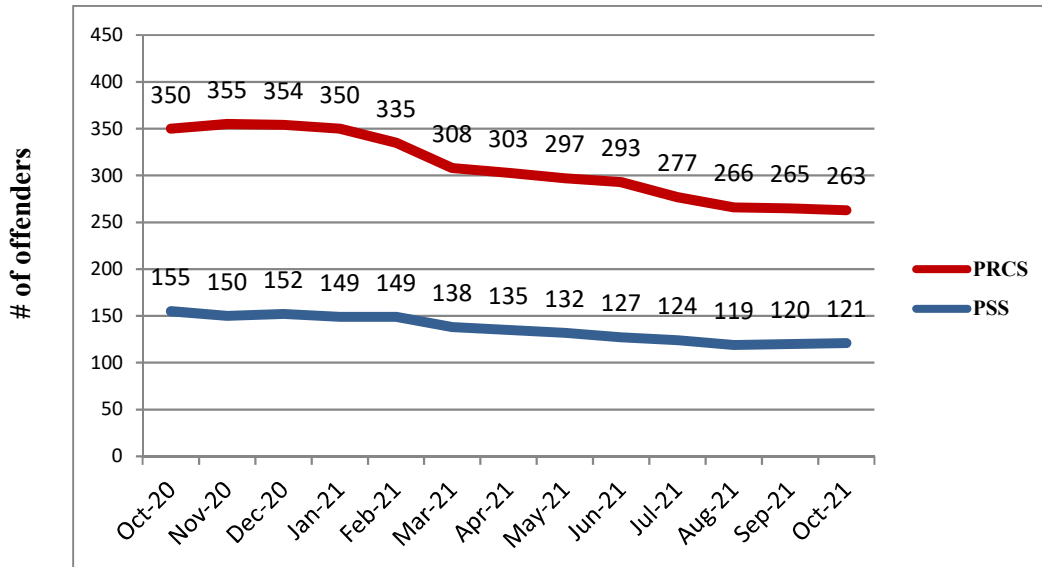
PROBATION		
# of PRCS		
Entered	Exited	Net
13	13	263
# of PSS (NX3)		
Entered	Exited	Net
0	2	121

SHERIFF			
Incarcerated Realigned Offenders			
	Custody	Alternative	Total
Sentenced	34	4	38
*PRCS/PSS	30	0	30
*Parole	0	0	0
<i>*Technical Violations Only</i>			
<b>Total Planned Bed Days: 3346/Month (110 ADA)</b>			
	Bed Days	% of Planned Bed Days	
Custody	978	29.23%	
Alternative	124	3.71%	
Total	1102	32.93%	

COURTS		
# of NX3 Sentences		
	This Month	Last Month
Custody only	0	0
PSS	4	2
# of Individuals with Signed Waivers		
This Month	1	
Last Month	1	
# of PRCS Revocation Hearings		
This Month	0	
Last Month	0	



### SUPERVISED REALIGNED OFFENDER POPULATION -12 MONTHS



FY 21-22 FINANCIAL STATUS			
As of October 31, 2021			
33% of Fiscal Year Elapsed			
Component	Budget	Expenditures	% of Funds Expended
Jail Custody	\$ 2,526,600	\$ 794,918	31.5%
Detention Alternatives	554,142	196,025	35.4%
Mental Health	1,551,470	-	0.0%
Related Treatment	905,300	123,835	13.7%
Re-Entry Services	1,828,518	335,746	18.4%
Victim Services	119,534	27,384	22.9%
Community Supervision	3,268,880	996,995	30.5%
Collaborative Efforts	1,398,912	400,308	28.6%
Subsidized SLE, Detox, Housing	775,000	54,735	7.1%
Pretrial Services	814,387	252,442	31.0%
Holistic Defense	711,817	-	0.0%
Community Engagement	100,000	-	0.0%
Evaluation	384,264	64,165	16.7%
Administration	484,067	103,010	21.3%
<b>Total</b>	<b>\$15,422,891</b>	<b>\$ 3,349,563</b>	<b>21.7%</b>

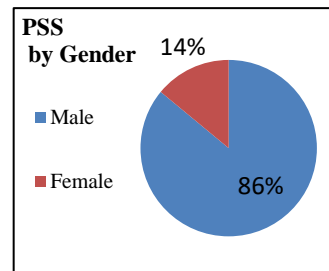
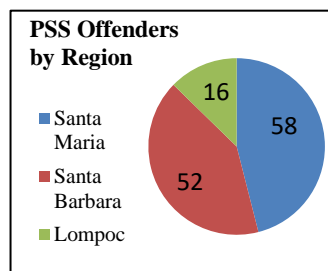
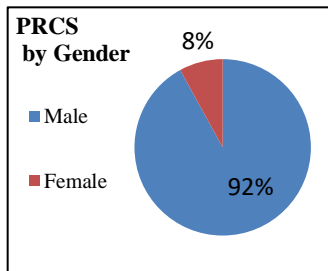
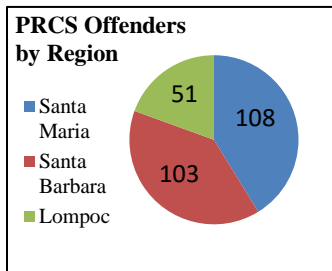
# Realignment Operational Impact Report November 2021

Attachment #1

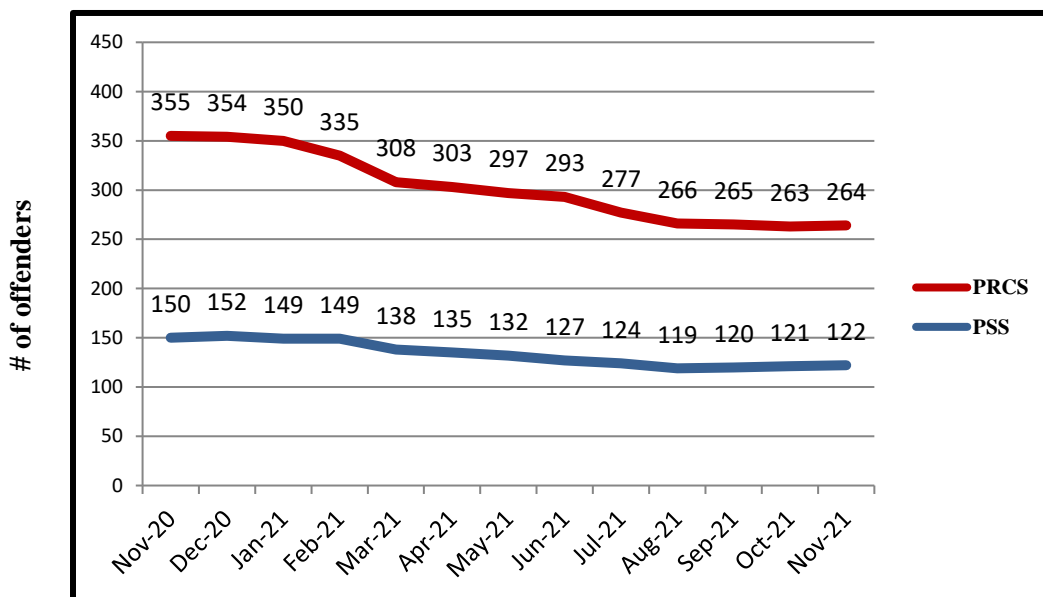
PROBATION		
# of PRCS		
Entered	Exited	Net
11	10	264
# of PSS (NX3)		
Entered	Exited	Net
0	1	122

SHERIFF			
Incarcerated Realigned Offenders			
	Custody	Alternative	Total
Sentenced	32	4	36
*PRCS/PSS	32	0	32
*Parole	0	0	0
<i>*Technical Violations Only</i>			
<b>Total Planned Bed Days: 3346/Month (110 ADA)</b>			
	Bed Days	% of Planned Bed Days	
Custody	1033	30.87%	
Alternative	94	2.81%	
Total	1127	33.68%	

COURTS		
# of NX3 Sentences		
	This Month	Last Month
Custody only	1	0
PSS	1	4
# of Individuals with Signed Waivers		
This Month	0	
Last Month	1	
# of PRCS Revocation Hearings		
This Month	0	



### SUPERVISED REALIGNED OFFENDER POPULATION -12 MONTHS



FY 21-22 FINANCIAL STATUS			
As of November 30, 2021			
			42% of Fiscal Year Elapsed
Component	Budget	Expenditures	% of Funds Expended
Jail Custody	\$ 2,526,600	\$ 998,851	39.5%
Detention Alternatives	554,142	235,000	42.4%
Mental Health	1,551,470	-	0.0%
Related Treatment	905,300	158,018	17.5%
Re-Entry Services	1,828,518	400,575	21.9%
Victim Services	119,534	27,384	22.9%
Community Supervision	3,268,880	1,226,723	37.5%
Collaborative Efforts	1,398,912	466,433	33.3%
Subsidized SLE, Detox, Housing	775,000	78,151	10.1%
Pretrial Services	814,387	300,906	37.0%
Holistic Defense	711,817	-	0.0%
Community Engagement	100,000	-	0.0%
Evaluation	384,264	81,301	21.2%
Administration	484,067	126,815	26.2%
<b>Total</b>	<b>\$15,422,891</b>	<b>\$ 4,100,157</b>	<b>26.6%</b>

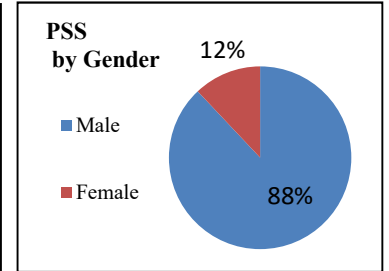
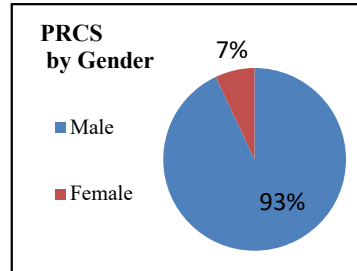
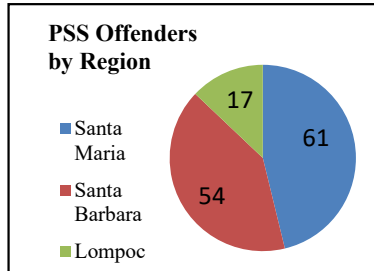
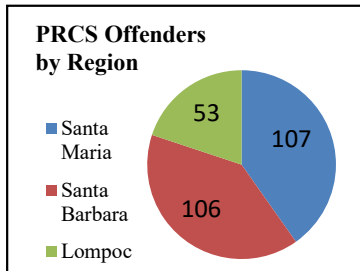
# Realignment Operational Impact Report December 2021

Attachment #1

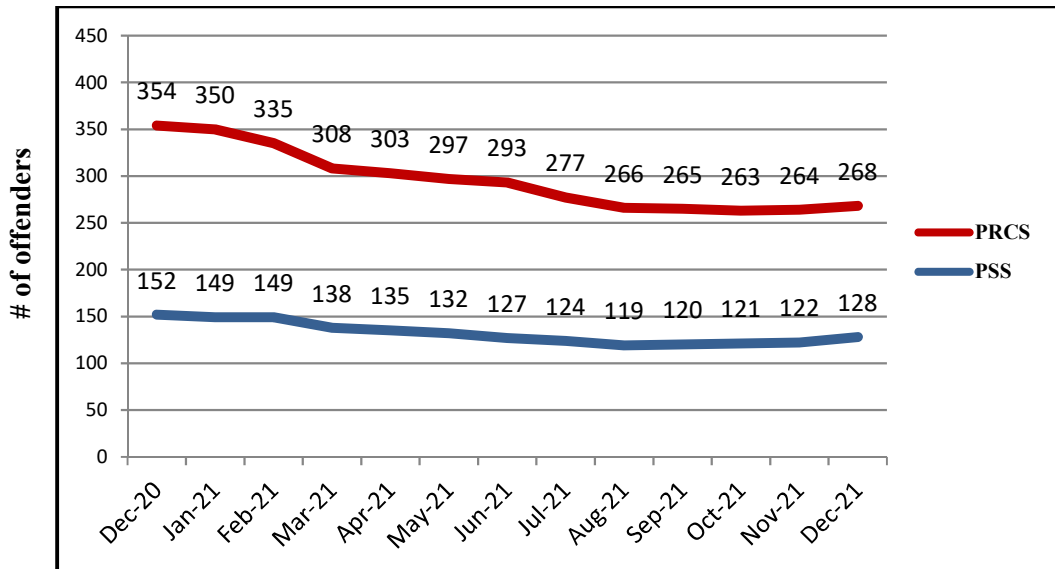
PROBATION		
# of PRCS		
Entered	Exited	Net
16	0	268
# of PSS (NX3)		
Entered	Exited	Net
3	1	128

SHERIFF			
Incarcerated Realigned Offenders			
	Custody	Alternative	Total
Sentenced	36	3	39
*PRCS/PSS	32	0	32
*Parole	0	0	0
<i>*Technical Violations Only</i>			
<b>Total Planned Bed Days: 3346/Month (110 ADA)</b>			
	Bed Days	% of Planned Bed Days	
Custody	996	29.77%	
Alternative	124	3.71%	
Total	1120	33.47%	

COURTS		
# of NX3 Sentences		
	This Month	Last Month
Custody only		
PSS		
# of Individuals with Signed Waivers		
This Month	0	
Last Month	1	
# of PRCS Revocation Hearings		
This Month	0	
Last Month	0	



### SUPERVISED REALIGNED OFFENDER POPULATION -12 MONTHS



FY 21-22 FINANCIAL STATUS			
As of December 31, 2021			
50% of Fiscal Year Elapsed			
Component	Budget	Expenditures	% of Funds Expended
Jail Custody	\$ 2,526,600	\$ 1,172,297	46.4%
Detention Alternatives	554,142	276,965	50.0%
Mental Health	1,551,470	-	0.0%
Related Treatment	905,300	197,052	21.8%
Re-Entry Services	1,828,518	561,030	30.7%
Victim Services	119,534	27,384	22.9%
Community Supervision	3,268,880	1,487,085	45.5%
Collaborative Efforts	1,398,912	553,956	39.6%
Subsidized SLE, Detox, Housing	775,000	197,653	25.5%
Pretrial Services	814,387	385,161	47.3%
Holistic Defense	711,817	147,429	20.7%
Community Engagement	100,000	-	0.0%
Evaluation	384,264	98,851	25.7%
Administration	484,067	164,429	34.0%
<b>Total</b>	<b>\$15,422,891</b>	<b>\$ 5,269,292</b>	<b>34.2%</b>

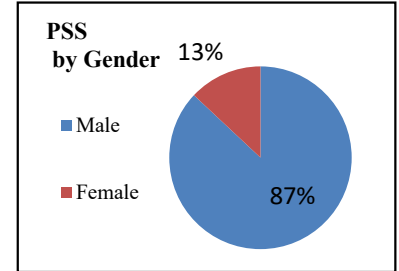
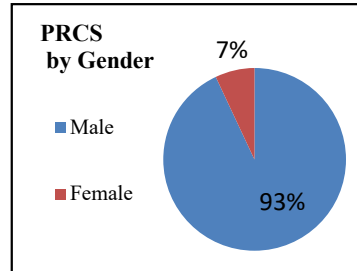
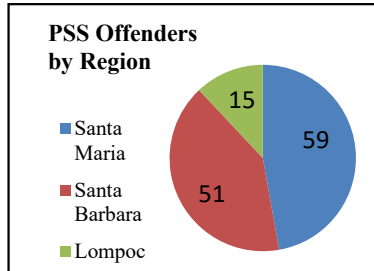
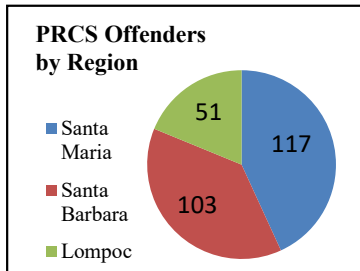
# Realignment Operational Impact Report January 2022

Attachment #1

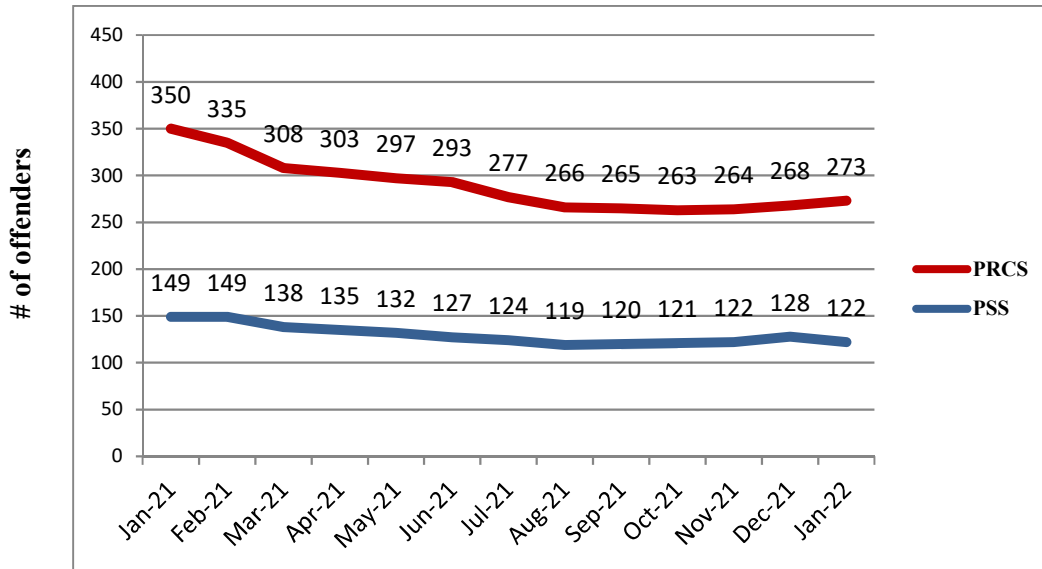
PROBATION		
# of PRCS		
Entered	Exited	Net
18	7	273
# of PSS (NX3)		
Entered	Exited	Net
0	4	122

SHERIFF			
Incarcerated Realigned Offenders			
	Custody	Alternative	Total
Sentenced	31	3	34
*PRCS/PSS	26	0	26
*Parole	0	0	0
<i>*Technical Violations Only</i>			
Total Planned Bed Days: 3346/Month (110 ADA)			
	Bed Days	% of Planned Bed Days	
Custody	931	27.82%	
Alternative	124	3.71%	
Total	1055	31.53%	

COURTS		
# of NX3 Sentences		
	This Month	Last Month
Custody only	1	2
PSS	1	2
# of Individuals with Signed Waivers		
This Month	0	
Last Month	0	
# of PRCS Revocation Hearings		
This Month	0	
Last Month	0	



### SUPERVISED REALIGNED OFFENDER POPULATION -12 MONTHS



FY 21-22 FINANCIAL STATUS			
As of January 31, 2022			
			58% of Fiscal Year Elapsed
Component	Budget	Expenditures	% of Funds Expended
Jail Custody	\$ 2,526,600	\$ 1,357,156	53.7%
Detention Alternatives	554,142	316,759	57.2%
Mental Health	1,551,470	105,320	6.8%
Related Treatment	905,300	216,138	23.9%
Re-Entry Services	1,828,518	664,660	36.4%
Victim Services	119,534	59,104	49.5%
Community Supervision	3,268,880	1,673,313	51.2%
Collaborative Efforts	1,398,912	696,242	49.8%
Subsidized SLE, Detox, Housing	775,000	219,035	28.3%
Pretrial Services	814,387	425,993	52.3%
Holistic Defense	711,817	147,429	20.7%
Community Engagement	100,000	-	0.0%
Evaluation	384,264	116,911	30.4%
Administration	484,067	201,171	41.6%
<b>Total</b>	<b>\$15,422,891</b>	<b>\$ 6,199,231</b>	<b>40.2%</b>



## SANTA BARBARA PRRC PROGRAM GUIDE



### Substance Abuse

- **Moral Reconciliation Therapy (MRT)** is an evidence-based, cognitive behavioral treatment program focused on substance abuse that targets recidivism reduction, and is designed to facilitate the development of higher stages of moral reasoning. Classes are available for realigned and medium – high risk felony clients. When there are three or more female clients, there will be one female-only group. Consists of twice weekly 90 minute sessions for three groups of up to 12 realigned clients, and twice weekly 90 minute sessions for two groups of up to 12 medium – high risk felony clients.
- **Recovery Oriented System of Care (ROSC)** is a secular, peer-driven support group for clients with substance abuse issues, and similar to a 12 Step program. Support groups are available for medium and high-risk offenders and consist of twice-weekly sessions of 60-90 minutes.
- **Sanctuary Centers of Santa Barbara** provides enhanced outpatient treatment services and related recovery and re-entry services for a dual diagnosis population of Realigned offenders, specifically Post-Release Community Supervision (PRCS), Post-Sentence Supervision (PSS) and/or clients under standard supervision at the Santa Barbara PRRC. Services include a risk and need assessment, individual counseling and/or group counseling, and a continuum of care for those located in South County upon re-entry to the community from incarceration. The risk assessment tools used include the Mental Health Screening Form (MHSF) and the Drug Abuse Screening Test (DAST).

### Employment

- **Work And Gain Economic Self Sufficiency (WAGE\$\$)** is designed to assist unemployed or under-employed clients. Participants will learn job-seeking skills and interview techniques with a focus on how to answer questions regarding criminal conviction(s) in both the application and interview process. Clients will have an opportunity to improve their interviewing skills, learn what to wear for job interviews, and where to look for employment. Each participant is required to complete a resume. Classes are available for both realigned and medium – high risk offenders.
- **Prison to Employment (P2E)** can provide up to 170 hours of paid work experience. Supportive Services include money for interview clothing, work tools, etc. Clients can participate in occupational skills training, and job search assistance.
- **ServSafe Food Handlers Certification:** All persons handling food are required by the State of California to possess a Food Handlers Certification Card. To aid clients in obtaining employment in the food service and hospitality industry, a Food Handlers Certification card will be provided upon successful completion of instruction. Instruction available upon request.
- **Drop-in Employment:** Clients can utilize computers for online job searches, check posted classifieds and get assistance completing and sending job applications and resumes. Assistance with completing application forms such as SSI, CDL/CA ID forms is also available.

### **Trauma Informed Care**

- **Seeking Safety** is a gender specific, evidence-based recovery support service for clients with a history of trauma and/or substance abuse. Classes are available for realigned clients only. Consists of one weekly 60-90 minute session for a group of 12-15 clients.

### **Case Management**

- **Re-Entry:** For medium and high risk offenders, case management is designed to mentor clients as they gain the necessary skills, confidence and direction to overcome life's obstacles. Intervention Specialists may use *Interactive Journaling*® with the client as a resource tool, as listed below.

### **Cognitive Behavior Therapy**

- **Reasoning and Rehabilitation (R&R)** is an evidence-based cognitive behavioral program designed to teach impulse control, problem solving techniques and systematic thinking with a move towards more empathetic behavior in a social environment. Classes are available for realigned and medium – high risk felony clients, and consist of 1.5 to 2 hour sessions, twice per week for a period of 7 weeks, closed groups of 10-15 clients each.
- **Courage To Change *Interactive Journaling*® System** is an evidenced-based case management model developed in collaboration with several US Probation offices. Through the use of this cognitive-behavioral *Interactive Journaling*® System and interaction with their support team, clients address their individual problem areas based on a criminogenic risk and needs assessment.

### **Housing / Life Skills / Education**

- **AmeriCorps:** Clients at-risk or experiencing homelessness are assessed and given assistance in overcoming housing barriers including advocating for or referrals to resources that produce the income required to obtain housing. This ranges from: County Social Services or Federal Social Security; completing applications to CSL homes, the Housing Authority Section 8 voucher program, or rapid re-housing rental assistance; referrals to Goodwill Workforce Services for employment assistance. Additionally, referrals to SEE International for free eye exam and glasses. Assistance in navigating the legal system for dismissal of convictions, felony reduction, or early termination of probation.
- **Drop-in Education:** Clients are given information regarding how to obtain their GED and on Santa Barbara City College (SBCC) enrollment. Participants can utilize computers for SBCC online enrollment and to view class schedules. Clients are encouraged to utilize computers for completing homework and online assignments requiring internet connection.

4500 Hollister Avenue, Santa Barbara, CA 93110 (805) 692-4890  
Monday – Thursday 8:30am to 5:30pm, Friday 8:30am to 5:00pm



## SANTA MARIA PRRC PROGRAM GUIDE



### Substance Abuse

- **Moral Reconciliation Therapy (MRT)** is an evidence-based, cognitive behavioral treatment program focused on substance abuse that targets recidivism reduction, and is designed to facilitate the development of higher stages of moral reasoning. Classes are available for realigned and medium – high risk felony clients. When there are three or more female clients, there will be one female-only group. Consists of twice weekly 90 minute sessions for three groups of up to 12 realigned clients, and twice weekly 90 minute sessions for two groups of up to 12 medium – high risk felony clients.
- **Recovery Oriented System of Care (ROSC)** is a secular, peer-driven support group for clients with substance abuse issues, and similar to a 12 Step program. Support groups are available for medium and high-risk offenders and consist of twice-weekly sessions of 60-90 minutes.
- **Reset** is designed to address a drug or alcohol relapse for clients who are currently enrolled in or have successfully completed MRT and uses Living in Balance, an evidence-based curriculum. Using a multi-disciplinary team approach, each track is developed by the PRRC Senior Deputy Probation Officer (SrDPO), PRRC DPO, treatment provider manager, and treatment provider counselor based on the client's specific needs and situation.

### Employment

- **Work And Gain Economic Self Sufficiency (WAGE\$\$)** is designed to assist unemployed or under-employed clients. Participants will learn job-seeking skills and interview techniques with a focus on how to answer questions regarding criminal conviction(s) in both the application and interview process. Clients will have an opportunity to improve their interviewing skills, learn what to wear for job interviews, and where to look for employment. Each participant is required to complete a resume. Classes are available for both realigned and medium – high risk offenders.
- **Prison to Employment (P2E)** can provide up to 170 hours of paid work experience. Supportive Services include money for interview clothing, work tools, etc. Clients can participate in occupational skills training, and job search assistance.
- **ServSafe Food Handlers Certification:** All persons handling food are required by the State of California to possess a Food Handlers Certification Card. To aid clients in obtaining employment in the food service and hospitality industry, a Food Handlers Certification card will be provided upon successful completion of instruction. Instruction available upon request.
- **Drop-in Employment:** Clients can utilize computers for online job searches, check posted classifieds and get assistance completing and sending job applications and resumes. Assistance with completing application forms such as SSI, CDL/CA ID forms is also available.

### Trauma Informed Care

- **Seeking Safety** is a gender specific, evidence-based recovery support service for clients with a history of trauma and/or substance abuse. Classes are available for realigned clients only. Consists of one weekly 60-90 minute session for a group of 12-15 clients.

### Case Management

- **Re-Entry:** For medium and high risk offenders, case management is designed to mentor clients as they gain the necessary skills, confidence and direction to overcome life's obstacles. Intervention Specialists may use *Interactive Journaling*<sup>®</sup> with the client as a resource tool, as listed below.

### Cognitive Behavior Therapy

- **Reasoning and Rehabilitation (R&R)** is an evidence-based cognitive behavioral program designed to teach impulse control, problem solving techniques and systematic thinking with a move towards more empathetic behavior in a social environment. Classes are available for realigned and medium – high risk felony clients, and consist of 1.5 to 2 hour sessions, twice per week for a period of 7 weeks, closed groups of 10-15 clients each.
- **Courage To Change *Interactive Journaling*<sup>®</sup> System** is an evidenced-based case management model developed in collaboration with several US Probation offices. Through the use of this cognitive-behavioral *Interactive Journaling*<sup>®</sup> System and interaction with their support team, clients address their individual problem areas based on a criminogenic risk and needs assessment.

### Housing / Life Skills / Education

- **AmeriCorps:** Clients at-risk or experiencing homelessness are assessed and given assistance in overcoming housing barriers including advocating for or referrals to resources that produce the income required to obtain housing. This ranges from: County Social Services or Federal Social Security; completing applications to CSL homes, the Housing Authority Section 8 voucher program, Coast Valley deposit assistance, City of Lompoc deposit assistance, or rapid re-housing rental assistance. Additionally, referrals to Allen Hancock College BIGE Club for continued education/skill training; SEE International for free eye exam and glasses. Assistance in navigating the legal system for dismissal of convictions, felony reduction, or early termination of probation.
- **Drop-in Education:** Clients get information on obtaining their GED and Allan Hancock College enrollment. Participants can utilize computers for Hancock College online enrollment and to view class schedules. One-on-one tutoring is also available to clients who desire additional assistance with course work, reading and writing skills, English, computer skills, etc. Clients are assessed by certified teaching staff and a tutor assigned based on the client's needs. Available Monday thru Friday during program hours

### Batterer's Intervention Program

- Sessions are targeted to increase responsibility for the domestic violence act by the client, gain awareness on how the client's behavior impacts the entire family, and increase empathy for the victim(s) of the violence. Sessions are once a week for two hours, for 26 weeks.

**124 W. Carmen Lane, Suite K, Santa Maria, CA 93458**  
**Monday – Thursday 8:30am to 5:30pm, Friday 8:30am to 5:00 pm**





ATTACHMENT #3



# Sheriff's Treatment Program (STP)

## Curriculum Guide

### **Aggression Replacement Training (ART)**

This curriculum uses a cognitive behavioral approach to help participants better manage their anger and reduce aggressive behavior. ART is divided into the following three main components: 1. Social Skills Training (the behavioral component), 2. Anger Control Training (the affective component), and 3. Moral Reasoning (the cognitive component). Participants practice strategies to change anti-social attitudes and behaviors, reduce anti-social peer associations, increase self-control, and develop problem solving skills in healthy ways.

### **Cognitive Behavioral Interventions for Offenders Seeking Employment (CBI-EMP)**

CBI-EMP is designed for individuals who have difficulties obtaining and maintaining employment. This intervention relies on a cognitive behavioral approach to teach participants strategies for identifying and managing high risk situations at work, focusing specifically on how thoughts, attitudes, values, and beliefs drive behavior. Participants will engage in skill building

activities, such as role play, as a part of the therapeutic process and will spend a significant amount of time in the group learning and practicing new methods of handling risky situations that might occur while at work. CBI-EMP is divided into three components which includes identifying and restructuring risky thinking, learning new skills/behaviors, and problem solving to increase success and goal achievement in the workplace.

### **Thinking for a Change (T4C)**

T4C uses a cognitive behavioral approach to assist participants in changing criminogenic thinking patterns. Thinking for a Change is formulated of three components which are: cognitive self-change, social skills, and problem-solving skills. The cognitive self-change component teaches individuals a concrete process for self-reflection aimed at uncovering antisocial thoughts, feelings, attitudes, and beliefs. The social skills instruction prepares group members to engage in pro-social interactions based on self-understanding and consideration of their impact of their actions on others. The



problem-solving skills component integrates the two previous interventions to provide group members with a detailed step-by-step process for addressing challenging and stressful situations.

### **Moral Reconciliation Therapy (MRT)**

MRT is a cognitive-behavioral treatment strategy designed to enhance self-image, promote growth of a positive, productive identity, and to facilitate the development of higher stages of moral reasoning. The term moral reconciliation was chosen for this curriculum because first, before the term “ego” came into psychology in the 1930s, the term “reconciliation” was used.

### **Reasoning & Rehabilitation (R&R)**

The R&R program is a multifaceted, cognitive-behavioral program designed to teach cognitive skills and values essential for prosocial competence. The program enables participants to increase impulse-control, meta-cognition, critical thinking, and social/interpersonal skills.

### **Alcohol and Other Drug Education (AOD)**

Created in partnership with the Minnesota Department of Corrections, A New Direction Alcohol and Other Drug Education is a flexible, evidence-based, cognitive-behavioral therapy (CBT) curriculum that treats addiction in justice-involved clients

and is proven to reduce recidivism. Justice-involved clients learn that substance use disorder is a chronic disease and recognize the negative effects addiction has on the body and all aspects of life. Clients learn they can choose to change and live freely in recovery. This workbook includes Quick Review exercises to reinforce lessons, reflection exercises that bridge content with real-life experience, and Thinking Reports to ensure treatment methods are part of ongoing aftercare.

### **The Courage to Change Journal System (C2C)**

The Courage to Change Interactive Journaling® System is an evidence-based supervision/case management model developed in collaboration with several United States Probation Offices. Through the use of this cognitive behavioral Interactive Journaling® System and interaction with their support team, participants address their individual problem areas based on a criminogenic risk and needs assessment. Implementation is flexible and can be customized based on risk, responsibility, and programming needs. By personalizing the information presented in the Journals to their own circumstances, participants will develop a record of their commitments and progress throughout probation and a roadmap to success in their efforts to make positive behavior change.







# COUNTY OF SANTA BARBARA COMMUNITY CORRECTIONS PARTNERSHIP

